# SECURITIES AND EXCHANGE COMMISSION 

Washington, D. C. 20549

FORM 10-Q
(Mark One)
[ X ] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 1997
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to

Commission File Number
0-16439

FAIR, ISAAC AND COMPANY, INCORPORATED
(Exact name of registrant as specified in its charter)

DELAWARE
(State or other jurisdiction of incorporation or organization)

94-1499887
(I.R.S. Employer Identification No.)

120 North Redwood Drive, San Rafael, California 94903
(Address of principal executive offices) (Zip Code)
Registrant's telephone number, including area code: (415) 472-2211

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes _x_ No

The number of shares of Common Stock, \$0.01 par value per share, outstanding on May 9, 1997, was 12,714, 628.

TABLE OF CONTENTS
PART I. FINANCIAL INFORMATION
ITEM 1. Financial Statements ..... 3
ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operation ..... 7
PART II. OTHER INFORMATION
ITEM 6. Exhibits and Reports on Form 8-K ..... 11
SIGNATURES ..... 12
EXHIBIT INDEX ..... 13

PART I - FINANCIAL INFORMATION
ITEM 1. Financial Statements.
FAIR, ISAAC AND COMPANY, INCORPORATED
CONSOLIDATED BALANCE SHEETS
March 31, 1997 and September 30, 1996
(dollars in thousands)

March 31
September 30
ASSETS
Current assets:

Cash and cash equivalents
Short-term investments
Accounts receivable, net
Unbilled work in progress
Prepaid expenses and other current assets
Deferred income taxes
Income taxes receivable
Total current assets
Long-term investments
Property and equipment, net
Intangibles, net
Deferred income taxes
Other assets

| \$ | 5,831 | \$ | 8,247 |
| :---: | :---: | :---: | :---: |
|  | 5,506 |  | 7,487 |
|  | 31,208 |  | 27,675 |
|  | 12,697 |  | 10,276 |
|  | 3,693 |  | 3,957 |
|  | 2,861 |  | 2,759 |
|  | 2,197 |  | 610 |
|  | 63,993 |  | 61,011 |
|  | 13,791 |  | 12,647 |
|  | 26,271 |  | 23,219 |
|  | 8,935 |  | 9,557 |
|  | 2,239 |  | 2,239 |
|  | 5,323 |  | 4,381 |
| \$ | 120,552 |  | 13, 054 |

\$ 7,466
16, 648
3,666 378

28, 158
4,997
1,552

34,707
--------

126
21, 174 57,163
(68)
(145)
(227)

6
89,163
78,347
\$113, 054

See accompanying notes to the consolidated financial statements.

## CONSOLIDATED STATEMENTS OF INCOME

For the six-month and three-month periods ended March 31, 1997 and 1996 (dollars in thousands, except per share data)


## FAIR, ISAAC AND COMPANY, INCORPORATED

CONSOLIDATED STATEMENTS OF CASH FLOWS

For the six-month periods ended March 31, 1997 and 1996
(dollars in thousands)

|  | Six Months Ended March 31 |  |
| :---: | :---: | :---: |
|  | 1997 | 1996 |
| Cash flows from operating activities: |  |  |
| Net income | \$ 9,577 | \$7,897 |
| Adjustments to reconcile net income to |  |  |
| cash provided by operating activities: |  |  |
| Depreciation and amortization | 5,542 | 3,824 |
| Equity loss on investment | 1,051 | 400 |
| Gain on sale of property and equipment | (225) |  |
| Deferred income taxes | (102) |  |
|  | (30) |  |
| Changes in operating assets and liabilities: |  |  |
| Increase in accounts receivable | $(3,613)$ | $(2,496)$ |
| Decrease (increase) in unbilled work in progress | $(2,421)$ | 4,330 |
| Decrease (increase) in prepaid expenses and other assets | 264 | $(1,223)$ |
| Increase in income taxes receivable | $(1,588)$ |  |
| Decrease (increase) in other assets | (943) | 592 |
| Increase in accounts payable and other accrued liabilities | 818 | 2,508 |
| Decrease in accrued compensation and employee benefits | $(3,919)$ | $(2,300)$ |
| Increase (decrease) in billings in excess of earned | 2,044 | (247) |
| Decrease in income taxes payable |  | (125) |
| Increase (decrease) in other liabilities | 461 | $(1,492)$ |
| Net cash provided by operating activities | 6,946 | 11,638 |
| Cash flows from investing activities: |  |  |
| Purchases of property and equipment | $(8,055)$ | $(6,237)$ |
| Proceeds from sale of property and equipment | 340 |  |
| Purchase of DynaMark, Printronic and CRMA | (78) | $(1,231)$ |
| Purchases of investments | $(6,140)$ | $(3,501)$ |
| Proceeds from maturities of investments | 5,000 | 3,362 |
| Net cash used by investing activities | $(8,933)$ | $(7,607)$ |
| Cash flows from financing activities: |  |  |
| Principal payments of capital lease obligations | (207) | (206) |
| Issuance of common stock | 283 | 459 |
| Dividends paid | (505) | (492) |
| Net cash used by financing activities | (429) | (239) |
| Increase (decrease) in cash and cash equivalents | $(2,416)$ | 3,792 |
| Cash and cash equivalents, beginning of period | 8,247 | 8,321 |
| Cash and cash equivalents, end of period | \$ 5,831 | \$12,113 |

FAIR, ISAAC AND COMPANY, INCORPORATED
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Note 1
Income taxes paid
Cash payments for income taxes during the six-month periods ended March 31, 1997 and 1996, were \$7,905,000 and \$5,488,000, respectively.

Note 2 Non-cash transactions
The Company contributed newly-issued and treasury stock having a market value of $\$ 1,468,000$ and $\$ 979,000$ to the Company's Employee Stock Ownership Plan during the first two fiscal quarters of 1997 and 1996, respectively.

Note 3 Reclassifications
Certain reclassifications were made to the September 30, 1996, balance sheet to conform to the March 31, 1997, presentation.

Note 4 Accounting pronouncements
In February, 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 128, "Earnings per Share ("SFAS 128"). SFAS 128 establishes standards for computing and presenting earnings per share ("EPS") and applies to entities with publicly held common stock or potential common stock. SFAS 128 simplifies the standards for computing earnings per share previously found in APB Opinion No. 15, Earnings per Share, and replaces the presentation of primary EPS with a presentation of basic EPS. It also requires dual presentation of basic and diluted EPS on the face of the income statement and requires reconciliation of the numerator and denominator of the basic EPS computation to the numerator and denominator of the diluted EPS computation. SFAS 128 is effective for financial statements issued for periods ending after December 15, 1997, including interim periods; earlier application is not permitted. This statement requires restatement of all prior-period EPS data presented. The adoption of this statement is not expected to have a material impact on the EPS presented in the accompanying financial statements.

Note 5 Subsequent events
On April 21, 1997, the company signed a letter of intent to acquire Risk Management Technologies, Inc., a privately-held company, which provides enterprise-wide risk management and performance measurement solutions to major financial institutions. The purchase price is valued at $\$ 46$ million of the company's common stock, and is expected to be accounted for as a pooling of interests.

ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## General

Fair, Isaac and Company, Incorporated, provides products and services designed to help a variety of businesses use data to make better decisions on their customers and prospective customers. The Company's products include statistically derived, rule-based analytical tools, software designed to implement those analytical tools, and consulting services to help clients use and track the performance of those tools. The Company also provides a range of credit scoring and credit account management services in conjunction with credit bureaus and credit card processing agencies. Its DynaMark subsidiary provides data processing and database management services to businesses engaged in direct marketing activities, many of which are in the credit and insurance industries.

This discussion and analysis should be read in conjunction with the Company's Consolidated Financial Statements and Notes presented in the Company's report on Form 10-K for the year ended September 30, 1996. In addition to historical information, this report includes certain forward-looking statements regarding events and trends which may affect the Company's future results. Such statements are subject to risks and uncertainties that could cause the Company's actual results to differ materially. Such factors include, but are not limited to, those described in this discussion and analysis.

The Company is organized into business units which correspond to its principal markets: consumer credit, insurance and direct marketing (DynaMark). Sales to the consumer credit industry have traditionally accounted for the bulk of the Company's revenues. Products developed specifically for a single user in this market are generally sold on a fixed-price basis. Such products include application and behavior scoring algorithms (also known as "analytic products" or "scorecards"), credit application processing systems (ASAP(TM) and CreditDesk(R)) and custom credit account management systems including those marketed under the name TRIAD(TM). Software systems usually also have a component of ongoing maintenance revenue, and CreditDesk systems have also been sold under time-or volume-based price arrangements. Credit scoring and credit account management services sold through credit bureaus and third-party credit card processors are generally priced based on usage. Products sold to the insurance industry are generally priced based on the number of policies in force, subject to contract minimums. DynaMark employs a combination of fixed-fee and usage-based pricing.

Results of Operations
Revenues

The following table sets forth for the fiscal periods indicated (a) the percentage of revenues represented by fixed-price and usage-priced revenues from the Credit business unit and the percentage of revenues contributed by the DynaMark and Insurance business units; and (b) the percentage change in revenues within each category from the corresponding period in the prior fiscal year. Fixed-price revenues include all revenues from application processing software, custom scorecard development and consulting projects for credit. Virtually all usage revenues are generated through third-party alliances such as those with credit bureaus and third-party credit card processors.

|  | Three Months Ended March 31, |  | Percentage Change | Six Months Ended March 31, |  | Percentage Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997 | 1996 |  | 1997 | 1996 |  |
| Credit |  |  |  |  |  |  |
| Fixed-price | 31\% | 32\% | 27\% | 31\% | 30\% | 34\% |
| Usage-priced | 51\% | 53\% | 26\% | 52\% | 54\% | 24\% |
| DynaMark | 14\% | 12\% | 54\% | 14\% | 13\% | 38\% |
| Insurance | 4\% | 3\% | 96\% | 3\% | 3\% | 58\% |
| Total revenues | 100\% | 100\% | 32\% | 100\% | 100\% | 30\% |

Since its acquisition, DynaMark has taken on an increasing share of the mainframe batch processing requirements of the Company's other business units. During fiscal 1996, such intercompany revenue represented almost fifteen percent of DynaMark's total revenues. Accordingly, DynaMark's externally reported revenues tend to understate DynaMark's growth and contribution to the Company as a whole. The increase in DynaMark's revenues
shown in the foregoing table, which excludes such intercompany revenues, was due primarily to increased revenues from customers in the financial services industry.

The increase in usage revenues from the Credit business unit in the quarter and six months ended March 31, 1997, compared with the same periods the prior year, was due to continuing growth in (a) usage of the Company's scoring services distributed through the three major credit bureaus in the United States, including the PreScore(R) and ScoreNet(R) services, and (b) the number of bankcard accounts being managed by the Company's account management services delivered through third-party processors. Revenues for the credit bureau scoring services in the six months ended March 31, 1997, were approximately 25 percent higher than in the first half of fiscal 1996. Revenues from credit account management services delivered through third-party processors in the most recent six months were 18 percent higher than in the corresponding period of fiscal 1996.

Sales of credit application scorecards and credit application processing software, especially for small business lending, primarily accounted for the increase in fixed-price credit revenues in the quarter and six months ended March 31, 1997. Revenues from sales of credit application scorecards and credit application processing software increased by approximately 37 percent in the quarter and 42 percent in the six months ended March 31, 1997, compared with the same periods of fiscal 1996. Revenues from end-user credit account management systems ("TRIAD") and behavior scoring projects in the three and six month periods ended March 31, 1997 were down slightly from the same periods of 1996.

Revenues from credit bureau-related services have increased rapidly in each of the last three fiscal years and accounted for approximately 39 percent of revenues in fiscal 1996. Revenues from services provided through bankcard processors also increased in each of these years, due primarily to increases in the number of accounts at each of the major processors.

Revenues derived from alliances with credit bureaus and credit card processors have accounted for much of the Company's revenue growth and improvement in operating margins over the last three years. While the Company has been very successful in extending or renewing such agreements in the past, and believes it will generally be able to do so in the future, the loss of one or more such alliances or an adverse change in terms could have a significant impact on revenues and operating margin. Revenues generated through the Company's alliances with Equifax, Inc., Experian Information Solutions, Inc. (formerly TRW Information Systems \& Services), and Trans Union Corporation each accounted for approximately nine to eleven percent of the Company's total revenues in fiscal 1995 and 1996.

On November 14, 1996, it was announced that Experian was being acquired by CCN Group Ltd., a subsidiary of Great Universal Stores, PLC. CCN is the Company's largest competitor, worldwide, in the area of credit scoring. TRW/Experian has offered scoring products developed by CCN in competition with those of the Company for several years. The Company is not presently able to determine what effect, if any, the acquisition of Experian by CCN will have on its future revenues.

On September 30, 1996, amendments to the Fair Credit Reporting Act were enacted and signed into law. The Company believes these changes to the federal law regulating credit reporting will be favorable to the Company and its clients. Among other things, the new law expressly permits the use of credit bureau data to prescreen consumers for offers of credit and insurance and allows affiliated companies to share consumer information with each other subject to certain conditions. There is also a seven-year moratorium on new state legislation on certain issues. However, the states remain free to regulate the use of credit bureau data in connection with insurance underwriting. The Company believes such enacted or proposed state regulation has had a negative impact on its efforts to sell insurance risk scores through credit reporting agencies.

The increases in Insurance revenues for the three- and six-month periods ended March 31, 1997, compared with the same periods in fiscal 1996, were due to strong growth in both insurance products sold to end-users and in the insurance scoring services offered through consumer reporting agencies.

Revenues derived from outside of the United States represented approximately 13 percent and 14 percent, respectively, of total revenues in the quarter and six months ended March 31, 1997, compared with 15 percent of total revenues in the same periods a year earlier.

Revenues from software maintenance and consulting services each accounted for less than 10 percent of revenues in each of the three years in the period ended September 30, 1996, and in the six months ended March 31, 1997. The Company does not expect revenues from either of these sources to exceed 10 percent of revenues in the foreseeable future.

During the period since 1990, while the rate of account growth in the U.S. bankcard industry has been slowing and many of the Company's largest institutional clients have merged and consolidated, the Company has generated above-average growth in revenues--even after correcting for the effect of the DynaMark acquisition--from its bankcard-related scoring and account management business by deepening its penetration of large banks and other credit issuers. The Company believes much of its future growth prospects will rest on its ability (1) to develop new, high-value products and services for its present client base of major U.S. consumer credit issuers; (2) to increase its penetration of established or emerging credit markets outside the U.S. and Canada; and (3) to expand--either directly or through further acquisitions--into relatively undeveloped or underdeveloped markets for its products and services, such as direct marketing, insurance, small business lending and healthcare information management.

Over the long term, in addition to the factors discussed above, the Company's rate of revenue growth--excluding growth due to acquisitions--is limited by the rate at which it can recruit and absorb additional professional staff. While the increased percentage of usage revenues may loosen this constraint to some extent, management believes it will continue to exist indefinitely. On the other hand, despite the high penetration the Company has already achieved in certain markets, the opportunities for application of its core competencies are much greater than it can pursue. Thus, the Company believes it can continue to grow revenues, within the personnel constraint, for the foreseeable future. At times management may forego short-term revenue growth in order to devote limited resources to opportunities which it believes have exceptional long-term potential. This occurred in the period from 1988 through 1990 when the Company devoted significant resources to developing the usage-priced services distributed through credit bureaus and third-party processors. Cumulative revenue since 1987, net of the DynaMark acquisition, is slightly above the Company's 20-year historical average revenue growth of about 22 percent.

## Expenses

The following table sets forth for the periods indicated (a) the percentage of revenues represented by certain line items in the Company's consolidated statements of income and (b) the percentage change in such items from the same quarter in the prior fiscal year.

|  | Six Months Ended March 31, |  | Percentage Change | Three Months Ended March 31, |  | Percentage Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997 | 1996 |  | 1997 | 1996 |  |
| Revenues | 100\% | 100\% | 30\% | 100\% | 100\% | 32\% |
| Costs and expenses: |  |  |  |  |  |  |
| Cost of revenues | 38 | 39 | 26\% | 38 | 38 | 29\% |
| Sales and marketing | 14 | 17 | 12\% | 15 | 17 | 17\% |
| Research and development | 8 | 4 | 132\% | 8 | 6 | 71\% |
| General and administrative | 21 | 20 | 35\% | 19 | 17 | 51\% |
| Amortization of intangibles | 1 | 1 | 14\% | 1 | 1 | 11\% |
| Total costs and expenses | 82 | 81 | 31\% | 81 | 79 | 35\% |
| Income from operations | 18 | 19 | 25\% | 19 | 21 | 21\% |
| Other income and expense | -- | 1 | NM | (1) |  | NM |
| Income before income taxes | 18 | 20 | 19\% | 18 | 21 | 14\% |
| Provision for income taxes | 7 | 8 | 15\% | 7 | 9 | 11\% |
| Net income | 11\% | 12\% | 21\% | 11\% | 12\% | 16\% |

NM = Not meaningful

## Cost of revenues

Cost of revenues consists primarily of personnel, travel, and related overhead costs; costs of computer service bureaus; and the amounts paid by the Company to credit bureaus for scores and related information in connection with the ScoreNet(R) service. The cost of revenues, as a percentage of net revenues, was essentially unchanged in the quarter ended March 31, 1997, as compared with the same quarter a year earlier. During the six-month period ended

March 31, 1997, cost of revenue declined slightly from the same period a year earlier primarily because of an increase in the number of staff dedicated to research and development activities.

## Sales and marketing

Sales and marketing expenses consist principally of personnel, travel, overhead, advertising and other promotional expenses. These expenses, as a percentage of revenues, decreased in the three- and six-month periods ended March 31, 1997, compared with the same periods in fiscal 1996, primarily due to reductions in media advertising.

## Research and development

Research and development expenses include the personnel and related overhead costs incurred in developing products, researching mathematical and statistical algorithms, and developing software tools that are aimed at improving productivity and management control. Research and development expenses increased significantly over the corresponding three- and sixth-month periods of fiscal 1996. After several years of concentrating on developing new markets--either geographical or by industry--for its existing technologies, the Company has recently increased emphasis on developing new technologies, especially in the area of software development.

## General and Administrative

General and administrative expenses consist mainly of compensation expenses for certain senior management, corporate facilities expenses, the costs of administering certain benefit plans, legal expenses, expenses associated with the exploration of new business opportunities and the costs of operating administrative functions such as finance and computer information systems. As a percentage of revenues, these expenses were essentially unchanged in the six months ended March 31, 1997, compared with the same period of fiscal 1996. Although these expenses increased as a percentage of revenues in the quarter ended March 31, 1997, compared with the same quarter of fiscal 1996, they were in line with the long-term average for such expenses as a percentage of revenue. General and administrative expenses in the quarter ended March 31, 1996 were unusually low due to a temporary slow-down in office expansions.

## Amortization of intangibles

The Company is amortizing the intangible assets arising from various acquisitions over periods ranging from two to fifteen years. The level of amortization expense in future years will depend, in part, on the amount of additional payments to the former shareholders of Credit \& Risk Management Associates, Inc., a privately held company acquired in 1996.

Other income and expense
Interest income, derived from the investment of funds surplus to the Company's immediate operating requirements, increased over the three- and six-month periods a year earlier due to higher balances and slightly higher interest rates. However, this increase in interest income was more than offset by the increase in the Company's share of operating losses in certain early stage development companies that are accounted for using the equity method.

Provision for income taxes
The Company's effective tax rate in the quarter decreased from approximately 41 percent in the three- and six-month periods ended March 31, 1996, to 39.7 percent in the corresponding periods of fiscal 1997, primarily due to a changing mix of applicable state and foreign taxes.

## Financial Condition

Working capital increased from \$32,853,000 at September 30, 1996 to $\$ 39,432,000$ at March 31, 1997. Cash and marketable investments decreased from $\$ 26,482,000$ at September 30, 1996, to $\$ 24,445,000$ at March 31, 1997, due primarily to expenditures for computing facilities, and leasehold improvements and furniture and equipment for additional office space. The Company has no long-term debt other than lease and employee incentive obligations.

The Company believes that cash and marketable securities on hand are adequate to meet its capital and liquidity needs for the foreseeable future.

Interim Periods

The Company believes that all the necessary adjustments have been included in the amounts shown in the consolidated financial statements contained in Item 1 above for the three- and six-month periods ended March 31, 1997 and 1996 to state fairly the results for such interim periods. This includes all normal recurring adjustments that the Company considers necessary for a fair statement thereof, in accordance with generally accepted accounting principles. This report should be read in conjunction with the Company's 1996 Form 10-K.

Quarterly results may be affected by fluctuations in revenues associated with credit card solicitations, by the timing of orders for and deliveries of certain ASAP and TRIAD systems, and by the seasonality of ScoreNet purchases. With the exception of the cost of ScoreNet data purchased by the Company, most of its operating expenses are not affected by short-term fluctuations in revenues; thus short-term fluctuations in revenues may have a significant impact on operating results. However, in recent years, these fluctuations were generally offset by the strong growth in revenues from services delivered through credit bureaus and third-party bankcard processors.

Management believes that neither the quarterly variation in revenues and net income, nor the results of operations for any particular quarter, are necessarily indicative of results of operations for full fiscal years. Accordingly, management believes that the Company's results should be evaluated on an annual basis.

PART II - OTHER INFORMATION
ITEM 6. Exhibits and Reports on Form 8-K.
(a) Exhibits:
11.1 Computation of Earnings per Share.
24.1 Power of Attorney (see page 12 of this Form 10-Q).

27 Financial Data Schedule.
(b) Reports on Form 8-K:

No reports on Form 8-K were filed during the quarter ended March 31, 1997. On April 23, 1997, the company filed a report announcing that it had entered into a preliminary agreement for the acquisition of Risk Management Technologies. See note 5 to the Consolidated Financial Statements.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

FAIR, ISAAC AND COMPANY, INCORPORATED

DATE: May 14, 1997


POWER OF ATTORNEY
KNOW ALL PERSONS BY THESE PRESENTS, that the person whose signature appears below constitutes and appoints PETER L. McCORKELL his attorney-in-fact, with full power of substitution, for him in any and all capacities, to sign any amendments to this Report on Form $10-\mathrm{Q}$ and to file the same, with exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission, hereby ratifying and confirming all that said attorney-in-fact, or his substitute or substitutes, may do or cause to be done by virtue hereof.

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following person on behalf of the registrant and in the capacities and on the date indicated.

DATE: May 14, 1997


Senior Vice President and Chief Financial Officer

TO FAIR, ISAAC AND COMPANY, INCORPORATED
REPORT ON FORM 10-Q FOR THE QUARTER ENDED MARCH 31, 1997

|  |  | Sequentially |
| :---: | :---: | :---: |
| Exhibit No. | Exhibit | Numbered Page |
| - ------ | ------- | ----------- |
| 11.1 | Computation of earnings per share. | 14 |
| 24.1 | Power of Attorney | 12 |
| 27 | Financial Data Schedule | 15 |

## FAIR, ISAAC AND COMPANY, INCORPORATED

 COMPUTATION OF EARNINGS PER SHARE (IN THOUSANDS EXCEPT PER SHARE DATA)|  | Six-Months Ended March 31 |  |  |  |  | Three-Months Ended March 31 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1997 |  | 1996 |  | 1997 |  | 1996 |
| Primary Earnings Per Share: |  |  |  |  |  |  |  |  |
| Weighted Average Common Shares Outstanding |  | 12,637 |  | 12,343 |  | 12,672 |  | 12,357 |
| Dilutive effect of outstanding options (as determined by the treasury stock method) |  | 376 |  | 447 |  | 372 |  | 446 |
| Weighted Average Common Shares, as Adjusted |  | 13,013 |  | 12,790 |  | 13,044 |  | 12,803 |
| Net Income | \$ | 9,577 | \$ | 7,897 | \$ | 5,093 | \$ | 4,373 |
| Primary Earnings per Share | \$ | 0.74 | \$ | 0.62 | \$ | 0.39 | \$ | 0.34 |
| Fully Diluted Earnings Per Share: |  |  |  |  |  |  |  |  |
| Weighted Average Common Shares Outstanding |  | 12,637 |  | 12,343 |  | 12,672 |  | 12,357 |
| Dilutive effect of outstanding options (as determined by the treasury stock method) |  | 376 |  | 507 |  | 372 |  | 491 |
| Weighted Average Common Shares, as Adjusted |  | 13,013 |  | 12,850 |  | 13,044 |  | 12,848 |
| Net Income | \$ | 9,577 | \$ | 7,897 | \$ | 5,093 | \$ | 4,373 |
| Fully Diluted Earnings Per Share | \$ | 0.74 | \$ | 0.61 | \$ | 0.39 | \$ | 0.34 |

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE CONSOLIDATED BALANCE SHEETS AND INCOME STATEMENTS AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS

## 1,000

6-MOS
SEP-30-1997
MAR-31-1997
5,831
5,506
31,763
555
0
63,993
53, 007
26,736
120, 552
24,561

$$
1,371
$$

$$
127
$$

0

$$
0
$$

89, 036
120,552
87,996 0
33,560
12,605
110
77
15,894
6,317
9,577
${ }_{0}^{0}$
0
9,577
.74
.74

