## SECURITIES AND EXCHANGE COMMISSION

Washington, D. C. 20549

FORM 10-Q
(Mark One)
[ X ] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended March 31, 1998
[ ]
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from
Commission File Number
0-16439

FAIR, ISAAC AND COMPANY, INCORPORATED
(Exact name of registrant as specified in its charter)

DELAWARE
(State or other jurisdiction of incorporation or organization)

120 North Redwood Drive, San Rafael, California 94903 (Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (415) 472-2211

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $x$ No $\qquad$ —.

The number of shares of Common Stock, \$0.01 par value per share, outstanding on May 6, 1998, was 13,905, 394.

## TABLE OF CONTENTS

## PART I. FINANCIAL INFORMATION

$\qquad$
ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
PART II. OTHER INFORMATION
ITEM 6. Exhibits and Reports on Form 8-K. ..... 14
SIGNATURES ..... 15
EXHIBIT INDEX ..... 16

PART I - FINANCIAL INFORMATION
ITEM 1. Financial Statements.
FAIR, ISAAC AND COMPANY, INCORPORATED CONSOLIDATED BALANCE SHEETS March 31, 1998 and September 30, 1997

## ASSETS

Current assets:
Cash and cash equivalents
Short-term investments
Accounts receivable, net
Unbilled work in progress
Prepaid expenses and other current assets
Deferred income taxes
Total current assets
Long-term investments
Property and equipment, net
Intangibles, net
Deferred income taxes
Other assets
March 31
September 30
------
-

| 17,180 | \$ 13,209 |
| :---: | :---: |
| 4,607 | 6,108 |
| 35,396 | 36,147 |
| 21,142 | 18,176 |
| 4,639 | 3,673 |
| 4,449 | 4,517 |
| 87,413 | 81,830 |
| 12,735 | 13,261 |
| 40,363 | 34,486 |
| 11, 037 | 8, 361 |
| 3,369 | 3,369 |
| 3,772 | 3,921 |
| \$ 158,689 | \$ 145, 228 |

LIABILITIES AND STOCKHOLDERS' EQUITY
Current liabilities:
Accounts payable and other accrued liabilities
Accrued compensation and employee benefits
Billings in excess of earned revenues
Capitalized leases
Total current liabilities
Other liabilities
Capitalized leases
Commitments and contingencies
Total liabilities

\$ 8, 228
19,160
6,346
369
34, 103

6,753
1,183

43, 155
42, 039

Stockholders' equity
Preferred stock
Common stock
Paid in capital in excess of par value
Retained earnings
Less treasury stock at cost (11,077 shares at 3/31/98;
12,114 at 9/30/97)
Cumulative translation adjustments
Unrealized gains on investments
Total stockholders' equity

| -- | -- |
| :---: | :---: |
| 139 | 135 |
| 29,308 | 26, 025 |
| 86,363 | 77,453 |
| (396) | (433) |
| (278) | (308) |
| 398 | 317 |
| 115,534 | 103,189 |
| \$ 158, 689 | \$ 145, 228 |

See accompanying notes to the consolidated financial statements.

FAIR, ISAAC AND COMPANY, INCORPORATED
CONSOLIDATED STATEMENTS OF INCOME
For the six month and three month periods ended March 31, 1998 and 1997 (dollars in thousands, except per share data)

|  | Six Months Ended March 31 |  |  |  | Three Months Ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1998 |  | 1997 |  | 998 |  | 1997 |
| Revenues | \$ | 113,166 | \$ | 91,703 | \$ | 59,655 | \$ | 48,366 |
| Costs and expenses: |  |  |  |  |  |  |  |  |
| Cost of revenues |  | 41,632 |  | 34,197 |  | 21,624 |  | 17,825 |
| Sales and marketing |  | 17,329 |  | 13,204 |  | 8,725 |  | 7,199 |
| Research and development |  | 13,980 |  | 7,742 |  | 7,382 |  | 4,199 |
| General and administrative |  | 24,115 |  | 18,993 |  | 12,717 |  | 9,511 |
| Amortization of intangibles |  | 576 |  | 655 |  | 255 |  | 319 |
| Total costs and expenses |  | 97,632 |  | 74,791 |  | 50,703 |  | 39,053 |
| Income from operations |  | 15,534 |  | 16,912 |  | 8,952 |  | 9,313 |
| Other income (expense), net |  | 539 |  | (333) |  | 510 |  | (440) |
| Income before income taxes |  | 16,073 |  | 16,579 |  | 9,462 |  | 8,873 |
| Provision for income taxes |  | 6,618 |  | 6,511 |  | 3,974 |  | 3,503 |
| Net income | \$ | 9,455 | \$ | 10,068 | \$ | 5,488 | \$ | 5,370 |
| Earnings per share: |  |  |  |  |  |  |  |  |
| Diluted | \$ | . 66 | \$ | . 71 | \$ | . 38 | \$ | . 38 |
|  |  | ====== |  | ====== |  | ===== |  | ======= |
| Basic | \$ | $======$ | \$ | $=======$ | \$ | $======$ | \$ | $=======$ |
| Shares used in computing earnings per share: |  |  |  |  |  |  |  |  |
| Diluted |  | 310, 000 |  | 189,000 |  | 304,000 |  | 228, 000 |
| Basic |  | 596,000 |  | 326,000 |  | 707,000 |  | 361, 000 |

See accompanying notes to the consolidated financial statements.

|  | Six Months Ended March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  |  | 1998 | 1997 |
| Cash flows from operating activities: |  |  |  |
| Net income | \$ | 9,455 | \$ 10, 068 |
| Adjustments to reconcile net income to |  |  |  |
| cash provided by operating activities: |  |  |  |
| Depreciation and amortization |  | 7,191 | 5,618 |
| Deferred compensation |  | 324 | - - |
| Gain on sale of investment |  | (165) | -- |
| Equity (gain) loss in investment |  | (30) | 1, 051 |
| Deferred income taxes |  | 149 | (82) |
| Change to reflect change in Risk Management Technologies fiscal year |  | - - | (214) |
| Changes in operating assets and liabilities: |  |  |  |
| Decrease (increase) in accounts receivable |  | 781 | $(3,646)$ |
| Increase in unbilled work in progress |  | $(2,966)$ | $(2,429)$ |
| Increase in prepaid expenses and other assets |  | (966) | $(1,152)$ |
| Decrease (increase) in other assets |  | 149 | (936) |
| Increase in accounts payable and other accrued liabilities |  | 4,009 | 718 |
| Decrease in accrued compensation and employee benefits |  | $(2,212)$ | $(4,176)$ |
| Increase in billings in excess of earned revenues |  | 647 | 2,012 |
| Increase (decrease) in other liabilities |  | (545) | 533 |
| Net cash provided by operating activities |  | 15,821 | 7,365 |
| Cash flows from investing activities: |  |  |  |
| Purchases of property and equipment |  | $(11,205)$ | $(8,428)$ |
| Proceeds from sale of property and equipment |  |  | 340 |
| Payments for acquisitions |  | $(3,140)$ | (78) |
| Purchases of investments |  | (788) | $(6,140)$ |
| Proceeds from maturities of investments |  | 3,010 | 5,000 |
| Net cash used by investing activities |  | $(12,123)$ | $(9,306)$ |
| Cash flows from financing activities: |  |  |  |
| Principal payments of capital lease obligations |  | (190) | (207) |
| Issuance of common stock |  | 1,028 | 283 |
| Dividends paid |  | (545) | (505) |
| Repurchase of company stock |  | (20) | -- |
| Net cash provided (used) by financing activities |  | 273 | (429) |
| Increase (decrease) in cash and cash equivalents |  | 3,971 | $(2,370)$ |
| Cash and cash equivalents, beginning of period |  | 13,209 | 11,487 |
| Cash and cash equivalents, end of period |  | 17,180 | \$ 9,117 |

See accompanying notes to the consolidated financial statements.

FAIR, ISAAC AND COMPANY, INCORPORATED
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Earnings Per Share
The following reconciles the numerators and denominators of diluted and basic earnings per share (EPS):


Total options outstanding included 483,000 and 96,000 options to purchase shares of common stock at prices ranging from $\$ 38.25$ to $\$ 45.63$ and $\$ 38.25$ to $\$ 41.88$ at March 31, 1998 and 1997, respectively. These options were not included in the computation of diluted EPS because the option's exercise price was greater than the average market price of the common shares for the six and three months ended March 31, 1998 and 1997.

## Note 2 Cash Flow Statement

Supplemental disclosure of cash flow information:

| (dollars in thousands) | Six months 1998 |  | $\begin{array}{r} 31, \\ 1997 \end{array}$ |
| :---: | :---: | :---: | :---: |
| Income tax payments | \$7,282 |  | , 051 |
| Interest paid | \$ 64 | \$ | 173 |
| Non-cash investing and financing activities: |  |  |  |
| Issuance of common stock to ESOP | \$1,323 | \$ | 969 |
| Tax benefit of stock options | \$ 474 | \$ | -- - |
| Purchase of CRMA with common stock | \$ 111 | \$ | --- |
| Vesting of restricted stock | \$ 84 | \$ | --- |
| Capital lease obligations | \$ 40 | \$ | --- |
| Contributions of treasury stock to ESOP | \$ --- | \$ | 499 |

Note 3 Merger
In July 1997, the Company issued $1,252,665$ shares of its common stock (including 544,218 shares underlying options assumed by the Company) in connection with the merger with Risk Management Technologies (RMT). The acquisition has been accounted for under the pooling-of-interests method. Accordingly, the consolidated financial statements have been restated for all prior periods to include RMT. Further, all common share and per share data have been restated for prior periods.

RMT previously used the fiscal year ended December 31 for its financial reporting. RMT's operating results for the year ended December 31, 1996 are included in the accompanying consolidated balance sheet at September 30, 1997 in the line item retained earnings. The statement of income's comparative 1997 results reflect the operations of the Company and RMT for the six-month period ended March 31, 1997. Accordingly, the duplication of RMT's net income for the three months ended December 31, 1996, has been adjusted by a $\$ 214,000$ charge to retained earnings in fiscal 1997.

Note 4 Accounting Pronouncements
In June 1997, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standard (SFAS) No. 130, "Reporting Comprehensive Income." SFAS No. 130 established standards for reporting comprehensive income and its components in financial statements. This statement requires that all items which are required to be recognized under accounting standards as components of comprehensive income be reported in a financial statement that is displayed with the same prominence as other financial statements. Comprehensive income is equal to net income plus the change in "other comprehensive income." SFAS No. 130 requires that an entity: (a) classify items of other comprehensive income by their nature in a financial statement, and (b) report the accumulated balance of other comprehensive income separately from common stock and retained earnings in the equity section of the statement of financial position. This statement is effective for financial statements issued for fiscal years beginning after December 15, 1997. Beginning with fiscal year 1999, management intends to conform its consolidated financial statements to this pronouncement.

In June 1997, the FASB issued SFAS No. 131, "Disclosures about Segments of an Enterprise and Related Information." This statement establishes standards for publicly held entities to follow in reporting information about operating segments in annual financial statements and requires that those entities report selected information about operating segments in interim financial statements. This statement also establishes standards for related disclosures about products and services, geographic areas and major customers. This statement is effective for financial statements issued for fiscal years beginning after December 15, 1997. Beginning with fiscal year 1999, management intends to conform its consolidated financial statements to this pronouncement.

In October 1997, the American Institute of Certified Public Accountants issued Statement of Position No. 97-2, "Software Revenue Recognition." This statement establishes standards for when to recognize revenue on software transactions and in what amounts for licensing, selling, leasing or otherwise marketing computer software. This statement is effective for financial statements issued for fiscal years beginning after December 15, 1997. The Company is currently evaluating the impact of the statement in the accompanying consolidated financial statements. Beginning with fiscal year 1999, management intends to conform its consolidated financial statements to this pronouncement.

In February 1998, the FASB issued SFAS No. 132, "Employers' Disclosure about Pensions and Other Postretirement Benefits." The statement standardizes the disclosure requirements for pension and other postretirement benefits. This statement is effective for financial statements issued for fiscal years beginning after December 15, 1997. The Company is currently evaluating the impact of the statement in the accompanying consolidated financial statements. Beginning with fiscal year 1999, management intends to conform its consolidated financial statements to this pronouncement.

ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

General
Fair, Isaac and Company, Incorporated, provides products and services designed to help a variety of businesses use data to make better decisions on their customers, prospective customers and existing portfolios. The Company's products include statistically derived, rule-based analytical tools, software designed to implement those analytical tools and consulting services to help clients use and track the performance of those tools. The company also provides a range of credit scoring and credit account management services in conjunction with credit bureaus and credit card processing agencies. Its DynaMark subsidiary provides data processing and database management services to businesses engaged in direct marketing activities, many of which are in the credit and insurance industries.

On July 21, 1997, the Company acquired Risk Management Technologies (RMT), a privately held company, which provides enterprise-wide risk management and performance measurement solutions to major financial institutions. The Company's historical statements for prior periods have been restated to account for the Company's merger with RMT on a pooling-of-interests basis.

The Company is organized into business units that correspond to its principal markets: consumer credit, insurance, direct marketing (DynaMark), enterprise-wide financial risk management (RMT) and a new unit, healthcare information. Sales to the consumer credit industry have traditionally accounted for the bulk of the Company's revenues. Products developed specifically for a single user in this market are generally sold on a fixed-price basis. Such products include application and behavior scoring algorithms (also known as "analytic products" or "scorecards"), credit application processing systems (ASAP(TM) and CreditDesk(R)) and custom credit account management systems, including those marketed under the name TRIAD(TM). Software systems usually also have a component of ongoing maintenance revenue, and CreditDesk systems have also been sold under time- or volume-based price arrangements. Credit scoring and credit account management services sold through credit bureaus and third-party credit card processors are generally priced based on usage. Products sold to the insurance industry are generally priced based on the number of policies in force, subject to contract minimums. DynaMark and RMT employ a combination of fixed-fee and usage-based pricing, and the Healthcare Information unit intends to employ a combination of fixed-fee and usage-based pricing for its products.

This discussion and analysis should be read in conjunction with the Company's Consolidated Financial Statements and Notes. In addition to historical information, this report includes certain forward-looking statements regarding events and trends that may affect the Company's future results. Such statements are subject to risks and uncertainties that could cause the company's actual results to differ materially. Such factors include, but are not limited to, those described in this discussion and analysis.

The following table sets forth for the fiscal periods indicated (a) the percentage of revenues represented by fixed-price and usage-priced revenues from the Credit business unit, and the percentage of revenues contributed by the DynaMark, RMT, Insurance and Healthcare Information business units; and (b) the percentage change in revenues within each category from the corresponding period in the prior fiscal year. Credit fixed-price revenues include all revenues from custom scorecard, software and consulting projects. Most credit usage revenues are generated through third-party alliances such as those with credit bureaus and third-party credit card processors. In addition, some credit scorecards and software products are licensed under volume-based fee arrangements and these are included in credit usage-priced revenues.


NM = Not meaningful

The increase in fixed-price credit revenues in the quarter ended March 31, 1998 was due primarily to increased revenues from CRMA, which was acquired in September 1996 as part of the credit business unit; sales of credit application scorecards and credit application processing software; and its end-user credit account management systems ("TRIAD") and behavior scoring projects. The increase in fixed-price credit revenues in the six-months ended March 31, 1998 was due primarily to increased revenues from CRMA and the Company's end-user credit account management systems ("TRIAD") and behavior scoring projects. CRMA's revenues were up 97 percent in the quarter and 117 percent in the six months ended March 31, 1998, compared with the same periods of the prior fiscal year. Compared with the same periods of fiscal 1997, revenues from sales of credit application scorecards and credit application processing software increased by approximately 9 percent in the quarter, and declined by 3 percent in the six-months ended March 31, 1998 due principally to a decline in revenues outside the United States. Revenues from end-user credit account management systems ("TRIAD") and behavior scoring projects in the three- and six-month periods ended March 31, 1998, were up 20 percent and 22 percent, respectively, from the same periods of fiscal 1997 due primarily to the release of the next version of TRIAD software.

The increase in usage revenues from the Credit business unit in the quarter and six-months ended March 31, 1998, compared with the same periods the prior year, was due to continuing growth in (a) usage of the Company's scoring services distributed through the three major credit bureaus in the United States and (b) the number of bankcard accounts being managed by the Company's account management services delivered through third-party processors. Revenues for the credit bureau scoring services in the six-months ended March 31, 1998, were approximately 20 percent higher than in the first six months of fiscal 1997; approximately one-sixth of this increase was due to the recognition of usage revenue pertaining to prior fiscal years from audits of clients. Revenues from credit account management services delivered through third-party processors in the most recent three months were 18 percent higher than in the corresponding period of fiscal 1997.

Revenues from credit bureau-related services have increased rapidly in each of the last three fiscal years and accounted for approximately 35 percent of revenues in fiscal 1997. Revenues from services provided through increases in the number of accounts at each of the major processors.

Revenues derived from alliances with credit bureaus and credit card processors have accounted for much of the Company's revenue growth and improvement in operating margins over the last three fiscal years. While the Company has been very successful in extending or renewing such agreements in the past, and believes it will generally be able to do so in the future, the loss of one or more such alliances could have a significant impact on revenues and operating margin. Revenues generated through the Company's alliances with Equifax, Inc., Experian Information Solutions, Inc. (formerly TRW Information Systems \& Services), and Trans Union Corporation each accounted for approximately eight to ten percent of the Company's total revenues in fiscal 1996 and 1997.

On November 14, 1996, it was announced that Experian had been acquired by CCN Group Ltd., a subsidiary of Great Universal Stores, PLC. CCN is the Company's largest competitor, worldwide, in the area of credit scoring. TRW/Experian has offered scoring products developed by CCN in competition with those of the Company for several years. The acquisition has had no apparent impact on the Company's revenues from Experian.

On September 30, 1997, amendments to the federal Fair Credit Reporting Act became effective. The Company believes these changes to the federal law regulating credit reporting will be favorable to the Company and its clients. Among other things, the new law expressly permits the use of credit bureau data to prescreen consumers for offers of credit and insurance and allows affiliated companies to share consumer information with each other subject to certain conditions. There is also a seven-year moratorium on new state legislation on certain issues. However, the states remain free to regulate the use of credit bureau data in connection with insurance underwriting. The company believes enacted or proposed state regulation of the insurance industry has had a negative impact on its efforts to sell insurance risk scores through credit reporting agencies.

Since its acquisition, DynaMark has taken on an increasing share of the mainframe batch processing requirements of the Company's other business units. During fiscal 1997, such intercompany revenue represented more than fourteen percent of DynaMark's total revenues. Accordingly, DynaMark's externally reported revenues tend to understate DynaMark's growth and contribution to the Company as a whole. The increase in DynaMark's revenues shown in the foregoing table, which excludes such intercompany revenues, was due primarily to increased revenues from customers in the financial services industry. RMT's revenues slightly decreased in the six-month period ended March 31, 1998 compared to the same period in fiscal 1997 due to the impact of bank consolidations, but increased by 13 percent in the quarter ended March 31, 1998 over the corresponding period in fiscal 1997.

The increases in Insurance revenues for the three- and six-months ended March 31, 1998, compared with the same periods in fiscal 1997, were due primarily to continuing strong growth in insurance scoring services offered through consumer reporting agencies. In the quarter and six-months ended March 31, 1998, the Company's newest business unit, Healthcare Information, derived revenues from providing analytical marketing services to a large pharmaceuticals manufacturer to help improve customer relationships and management of prescription compliance (i.e., patient's fulfillment of prescriptions and taking them to completion). This unit had no recorded revenues in the corresponding periods in fiscal 1997.

Revenues derived from outside of the United States represented approximately 18 percent of total revenues in the quarter and six-months ended March 31, 1998, compared with 15 percent and 16 percent, respectively, of total revenues in the quarter and six-months ended March 31, 1997.

Revenues from software maintenance and consulting services each accounted for less than 10 percent of revenues in each of the three years in the period ended September 30, 1997, and in the six-months ended March 31, 1998. The Company does not expect revenues from either of these sources to exceed 10 percent of revenues in the foreseeable future.

During the period since 1990, while the rate of account growth in the U.S. bankcard industry has been slowing and many of the Company's largest institutional clients have merged and consolidated, the Company has generated above-average growth in revenues--even after adjusting for the effect of acquisitions--from its bankcard-related scoring and account management business by deepening its penetration of large banks and other credit issuers. The Company believes much of its future growth prospects will rest on its ability to: (1) develop new, high-value products, (2) increase its penetration of established or emerging credit markets outside the U.S. and Canada and (3) expand-either directly or through further acquisitions--into relatively undeveloped or underdeveloped markets for its
products and services, such as direct marketing, insurance, small business lending and healthcare information management.

Over the long term, in addition to the factors discussed above, the Company's rate of revenue growth-excluding growth due to acquisitions--is limited by the rate at which it can recruit and absorb additional professional staff. Management believes this constraint will continue to exist indefinitely. On the other hand, despite the high penetration the company has already achieved in certain markets, the opportunities for application of its core competencies are much greater than it can pursue. Thus, the Company believes it can continue to grow revenues, within the personnel constraint, for the foreseeable future. At times management may forego short-term revenue growth in order to devote limited resources to opportunities that it believes have exceptional long-term potential. This occurred in the period from 1988 through 1990 when the Company devoted significant resources to developing the usage-priced services distributed through credit bureaus and third-party processors.

## Expenses

The following table sets forth for the periods indicated (a) the percentage of revenues represented by certain line items in the company's consolidated statements of income and (b) the percentage change in such items from the same periods in the prior fiscal year.

|  | Six Months Ended March 31, |  | Percentage Change | Three Months Ended March 31, |  | Percentage Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1998 | 1997 |  | 1998 | 1997 |  |
| Revenues | 100\% | 100\% | 23\% | 100\% | 100\% | 23\% |
| Costs and expenses: |  |  |  |  |  |  |
| Cost of revenues | 37 | 37 | 22\% | 36 | 36 | 21\% |
| Sales and marketing | 15 | 14 | 31\% | 15 | 15 | 21\% |
| Research and development | 12 | 8 | 81\% | 12 | 9 | 76\% |
| General and administrative | 21 | 22 | 27\% | 21 | 20 | 34\% |
| Amortization of intangibles | 1 | 1 | (12)\% | 1 | 1 | (20)\% |
| Total costs and expenses | 86 | 82 | 31\% | 85 | 81 | 30\% |
| Income from operations | 14 | 18 | (8)\% | 15 | 19 | (4)\% |
| Other income and expense | -- | -- | NM | 1 | (1) | NM |
| Income before income taxes | 14 | 18 | (3)\% | 16 | 18 | 7\% |
| Provision for income taxes | 6 | 7 | 2\% | 7 | 7 | 13\% |
| Net income | 8\% | 11\% | (6)\% | 9\% | 11\% | 2\% |

$\mathrm{NM}=$ Not meaningful

Cost of Revenues
Cost of revenues consists primarily of personnel, travel, and related overhead costs; costs of computer service bureaus; and the amounts paid by the Company to credit bureaus for scores and related information in connection with the ScoreNet(R) service. The cost of revenues, as a percentage of revenues, was essentially unchanged in the three- and six-months ended March 31, 1998, as compared with the same periods a year earlier.

Sales and Marketing
Sales and marketing expenses consist principally of personnel, travel, overhead, advertising and other promotional expenses. As a percentage of revenues, these expenses increased in the six-month period ended March 31, 1998, compared with the same period in fiscal 1997, primarily due to increases in media advertising for introduction of new products and increased visibility of the Company's brand, and the costs of researching market opportunities outside the United States. These expenses, as a percentage of revenues, were essentially unchanged, for the quarter ended March 31, 1998, as compared with the same period a year earlier.

Research and development expenses include the personnel and related overhead costs incurred in developing products, researching mathematical and statistical algorithms, and developing software tools that are aimed at improving productivity and management control. Research and development expenses for fiscal 1998 increased significantly over the corresponding three- and six-month periods of fiscal 1997. After several years of concentrating on developing new markets-either geographical or by industry--for its existing technologies, the Company has increased emphasis on developing new technologies, especially in the area of software development. Research and development expenditures in the three- and six-months ended March 31, 1998 were primarily related to new bankruptcy scoring products for Visa (Integrated Solutions Concept) and Trans Union, new fraud detection software products, joint product development projects with Deluxe Financial Services, Inc. and Year 2000 conversion work.

## General and Administrative

General and administrative expenses consist mainly of compensation expenses for certain senior management, corporate facilities expenses, the costs of administering certain benefit plans, legal expenses, expenses associated with the exploration of new business opportunities and the costs of operating administrative functions such as finance and computer information systems. As a percentage of revenues, these expenses decreased in the six-month period ended March 31, 1998, compared with the same period in fiscal 1997, principally because stock-based performance incentives were lower this period than in the corresponding six-month period of the prior fiscal year. These expenses, as a percentage of revenues, were slightly higher in the quarter ended March 31, 1998, as compared with the same quarter a year earlier, due primarily to expenses related to office expansions that occurred after the quarter ended March 31, 1997.

## Amortization of intangibles

The Company is amortizing the intangible assets arising from various acquisitions over periods ranging from two to fifteen years. The level of amortization expense in future years will depend, in part, on the amount of additional payments (earnouts) to the former shareholders of Credit \& Risk Management Associates, Inc., a privately held company acquired in 1996.

## Other Income and expense

Interest income, derived from the investment of funds surplus to the Company's immediate operating requirements, was essentially the same as in the three- and six-month periods a year earlier. During this quarter, the Company sold its equity interest in one early stage development company which had experienced losses in prior fiscal periods and whose sale resulted in a capital gain for the Company. The Company expects that any operating losses from its remaining equity investments will not be material in the foreseeable future.

Provision for income taxes
The Company's effective tax rate increased to 42\% and 41\%, respectively, in the three- and six-month periods ended March 31, 1998, from $39 \%$ in the corresponding periods of fiscal 1997, primarily because net operating losses carryforward deductions were exhausted in fiscal 1997.

Financial Condition
Working capital increased from \$47,727,000 at September 30, 1997 to $\$ 52,089,000$ at March 31, 1998. Cash and marketable investments increased from $\$ 27,941,000$ at September 30, 1997, to $\$ 30,911,000$ at March 31, 1998. The Company's long-term obligations are mainly due to lease and employee incentive and benefit obligations.

On December 1, 1997, the Company exercised an option to purchase undeveloped land in San Rafael, California, with the intention of constructing an office complex to accommodate future growth. Development is expected to commence in fiscal 1998 and the Company intends to fund the acquisition and development of this land through a synthetic lease arrangement, which will materially increase the Company's future operating lease expenses. Excepting external financing of this capital commitment, the Company believes that the cash and
marketable securities on hand, along with cash expected to be generated by operations, will be adequate to meet its capital and liquidity needs for both the current year and the foreseeable future.

## Interim Periods

The Company believes that all the necessary adjustments have been included in the amounts shown in the consolidated financial statements contained in Item 1 above for the three- and six-month periods ended March 31, 1998 and 1997, to state fairly the results for such interim periods. This includes all normal recurring adjustments that the Company considers necessary for a fair statement thereof, in accordance with generally accepted accounting principles. This report should be read in conjunction with the Company's 1997 Form 10-K.

Quarterly results may be affected by fluctuations in revenues associated with credit card solicitations, by the timing of orders for and deliveries of certain ASAP and TRIAD systems, and by the seasonality of ScoreNet purchases. With the exception of the cost of ScoreNet data purchased by the Company, most of its operating expenses are not affected by short-term fluctuations in revenues; thus short-term fluctuations in revenues may have a significant impact on operating results. However, in recent years, these fluctuations were generally offset by the strong growth in revenues from services delivered through credit bureaus and third-party bankcard processors. Management believes that neither the quarterly variation in revenues and net income, nor the results of operations for any particular quarter, are necessarily indicative of results of operations for full fiscal years. Accordingly, management believes that the Company's results should be evaluated on an annual basis.

## YEAR 2000

The Company is performing Year 2000 conversion work on its software products marketed to customers. The updated versions of its software products currently being shipped to customers are Year 2000 compliant. The Year 2000 conversion work for earlier versions of the Company's software installed at customer sites will be performed as part of the Company's normal upgrade and maintenance process. Additionally, the Company has completed its Year 2000 audit of internal systems applications and determined that approximately 95 percent of its internally developed systems are Year 2000 compliant. Applications supplied by third parties are either Year 2000 compliant or have patches currently available to bring them into compliance. The Company plans to be fully compliant by the end of fiscal 1998. The Company has completed its assessments of Year 2000 conversion work and estimates that anticipated costs of Year 2000 compliance will not have a material effect on the Company's business, results of operations or financial condition. The Company has also initiated communications with third parties with whom it has major computer interfaces to determine how they are addressing Year 2000 issues and to evaluate any impact on the Company's systems. Although the Company intends to work with these third parties to resolve Year 2000 issues, the lack of resolution of Year 2000 issues by these parties may negatively impact the Company's future business operations, financial condition and results of operations. At this time the company cannot quantify the potential impact of the third-party Year 2000 issues.

ITEM 6. Exhibits and Reports on Form 8-K.
(a) Exhibits:
24.1 Power of Attorney (see page 15 of this Form 10-Q).
27.1 Financial Data Schedule

Revised Exhibits 27 (i) to restate financial statements covering the periods from September 30, 1995 through June 30, 1997 to account for the Company's merger with RMT on a pooling-of-interests basis and (ii) to restate EPS under FAS No. 128 for the periods from September 30, 1995 through September 30, 1997 are attached as indicated below.
27.2 Revised Financial Data Schedule
27.3 Revised Financial Data Schedule
27.4 Revised Financial Data Schedule
27.5 Revised Financial Data Schedule
27.6 Revised Financial Data Schedule
27.7 Revised Financial Data Schedule
27.8 Revised Financial Data Schedule
27.9 Revised Financial Data Schedule
27.10 Revised Financial Data Schedule
(b) Reports on Form 8-K:

No reports on Form 8-K were filed during the quarter ended March 31, 1998.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

FAIR, ISAAC AND COMPANY, INCORPORATED
DATE: May 12, 1998


POWER OF ATTORNEY

KNOW ALL PERSONS BY THESE PRESENTS, that the person whose signature appears below constitutes and appoints PETER L. McCORKELL his attorney-in-fact, with full power of substitution, for him in any and all capacities, to sign any amendments to this Report on Form 10-Q and to file the same, with exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission, hereby ratifying and confirming all that said attorney-in-fact, or his substitute or substitutes, may do or cause to be done by virtue hereof.

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following person on behalf of the registrant and in the capacities and on the date indicated.

DATE: May 12, 1998
By PATRICIA COLE
Patricia Cole
Senior Vice President and Chief Financial Officer

## EXHIBIT INDEX

TO FAIR, ISAAC AND COMPANY, INCORPORATED
REPORT ON FORM 10-Q FOR THE QUARTER ENDED MARCH 31, 1998

| Exhibit No. | Exhibit |
| :---: | :---: |
| - -------- |  |
| 24.1 | Power of Attorney |
| 27.1 | Financial Data Schedule |
| 27.2 | Revised Financial Data Schedule |
| 27.3 | Revised Financial Data Schedule |
| 27.4 | Revised Financial Data Schedule |
| 27.5 | Revised Financial Data Schedule |
| 27.6 | Revised Financial Data Schedule |
| 27.7 | Revised Financial Data Schedule |
| 27.8 | Revised Financial Data Schedule |
| 27.9 | Revised Financial Data Schedule |
| 27.10 | Revised Financial Data Schedule |

Sequentially

## Numbered Page

---
15
17
18
19 20 21 22 23 24 24
25 Revised Financial Data Schedule Revised Financial Data Schedule

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE CONSOLIDATED BALANCE SHEETS AND INCOME STATEMENTS AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS

1,000

## 6-MOS



158, 689

0
113,166
41,632
17,329
220
364
16,073
6,618
9,455 $0^{0}$

9, 455
.70
.66

WARNING: THE EDGAR SYSTEM ENCOUNTERED ERROR(S) WHILE PROCESSING THIS SCHEDULE.

5

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE FINANCIAL STATEMENTS IN THE COMPANY'S 1997 ANNUAL REPORT ON FORM 10-K AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

## 1,000

YEAR


The financial data for the fiscal year ended September 30, 1995 has been restated to reflect the merger, effective July 1997, between Fair, Isaac and Company, Incorporated and Risk Management Technologies which has been accounted for under the pooling-of-interests method. Also the financial data schedule has been restated for the effects of Financial Accounting Standard No. 128 Earnings per Share.

WARNING: THE EDGAR SYSTEM ENCOUNTERED ERROR(S) WHILE PROCESSING THIS SCHEDULE.

5

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE FINANCIAL STATEMENTS IN THE COMPANY'S 1997 ANNUAL REPORT ON FORM 10-K AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

## 1,000

YEAR


The financial data for the fiscal year ended September 30, 1996 has been restated to reflect the merger, effective July 1997, between Fair, Isaac and Company, Incorporated and Risk Management Technologies which has been accounted for under the pooling-of-interests method. Also the financial data schedule has been restated for the effects of Financial Accounting Standard No. 128 Earnings per Share.

WARNING: THE EDGAR SYSTEM ENCOUNTERED ERROR(S) WHILE PROCESSING THIS SCHEDULE.

5
THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE FINANCIAL STATEMENTS IN THE COMPANY'S 1997 ANNUAL REPORT ON FORM 10-K AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

## 1,000

YEAR


The financial data for the fiscal year ended September 30, 1996 has been restated to reflect the merger, effective July 1997, between Fair, Isaac and Company, Incorporated and Risk Management Technologies which has been accounted for under the pooling-of-interests method. Also the financial data schedule has been restated for the effects of Financial Accounting Standard No. 128 Earnings per Share.

WARNING: THE EDGAR SYSTEM ENCOUNTERED ERROR(S) WHILE PROCESSING THIS SCHEDULE.

5

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE FINANCIAL STATEMENTS IN THE COMPANY'S 1997 ANNUAL REPORT ON FORM 10-K AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

## 1,000

YEAR


The financial data for the fiscal year ended September 30, 1996 has been restated to reflect the merger, effective July 1997, between Fair, Isaac and Company, Incorporated and Risk Management Technologies which has been accounted for under the pooling-of-interests method. Also the financial data schedule has been restated for the effects of Financial Accounting Standard No. 128 Earnings per Share.

WARNING: THE EDGAR SYSTEM ENCOUNTERED ERROR(S) WHILE PROCESSING THIS SCHEDULE.

5
THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE FINANCIAL STATEMENTS IN THE COMPANY'S 1997 ANNUAL REPORT ON FORM 10-K AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

## 1,000

YEAR


The financial data for the fiscal year ended September 30, 1996 has been restated to reflect the merger, effective July 1997, between Fair, Isaac and Company, Incorporated and Risk Management Technologies which has been accounted for under the pooling-of-interests method. Also the financial data schedule has been restated for the effects of Financial Accounting Standard No. 128 Earnings per Share.

WARNING: THE EDGAR SYSTEM ENCOUNTERED ERROR(S) WHILE PROCESSING THIS SCHEDULE.

5

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE FINANCIAL STATEMENTS IN THE COMPANY'S 1997 ANNUAL REPORT ON FORM 10-K AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

## 1,000

YEAR

|  | SEP-30-1997 |
| :---: | :---: |
|  | OCT-01-1996 |
|  | DEC-31-1996 |
|  | 15,170 |
|  | 6,019 |
|  | 27,175 |
|  | 485 |
|  | $\bigcirc$ |
|  | 66,748 |
|  | 46,983 |
|  | 22,056 |
|  | 119, 091 |
|  | 25,914 |
|  | 1,462 |
|  | 133 |
|  | $\bigcirc$ |
|  | 0 |
|  | 85,402 |
| 119, 091 |  |

43, 337
0
16, 372
6, 005
0
94
7,706
3, 008
4,698
0
0
4,698
.35
.33
The financial data for the fiscal year ended September 30, 1997 has been restated to reflect the merger, effective July 1997, between Fair, Isaac and Company, Incorporated and Risk Management Technologies which has been accounted for under the pooling-of-interests method. Also the financial data schedule has been restated for the effects of Financial Accounting Standard No. 128 Earnings per Share.

WARNING: THE EDGAR SYSTEM ENCOUNTERED ERROR(S) WHILE PROCESSING THIS SCHEDULE.

5

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE FINANCIAL STATEMENTS IN THE COMPANY'S 1997 ANNUAL REPORT ON FORM 10-K AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

## 1,000

YEAR


The financial data for the fiscal year ended September 30, 1997 has been restated to reflect the merger, effective July 1997, between Fair, Isaac and Company, Incorporated and Risk Management Technologies which has been accounted for under the pooling-of-interests method. Also the financial data schedule has been restated for the effects of Financial Accounting Standard No. 128 Earnings per Share.

WARNING: THE EDGAR SYSTEM ENCOUNTERED ERROR(S) WHILE PROCESSING THIS SCHEDULE.

5

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE FINANCIAL STATEMENTS IN THE COMPANY'S 1997 ANNUAL REPORT ON FORM 10-K AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

## 1,000

YEAR


The financial data for the fiscal year ended September 30, 1997 has been restated to reflect the merger, effective July 1997, between Fair, Isaac and Company, Incorporated and Risk Management Technologies which has been accounted for under the pooling-of-interests method. Also the financial data schedule has been restated for the effects of Financial Accounting Standard No. 128 Earnings per Share.

5
THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE FINANCIAL STATEMENTS IN THE COMPANY'S 1997 ANNUAL REPORT ON FORM 10-K AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

$$
1,000
$$

YEAR

| SEP-30-1997 |  |
| :---: | :---: |
| OCT-01-1996 |  |
| $\begin{array}{r} \text { SEP }-30-1997 \\ 13,209 \end{array}$ |  |
|  |  |
|  | 6,108 |
|  | 36,905 |
|  | 758 |
|  | 0 |
|  | 81,830 |
| 63,475 |  |
|  | 28,989 |
|  | 145, 228 |
|  | 34,103 |
| 1,183 |  |
| 135 |  |
|  | 0 |
| ,228 103,054 |  |
|  |  |
|  |  |
|  | 0 |
| 199,009 |  |
|  | 0 |
|  | 72,566 |
|  | 29,162 |
|  | 438 |
|  | 336 |
|  | 35,546 |
|  | 14,860 |
| 20,686 |  |
| $0^{0}$ |  |
|  |  |
|  | 0 |

20,686
1.55
1.46

The financial data for fiscal year ended September 30, 1997 has been restated for the effects of Financial Accounting Standard No. 128 Earnings per Share

