



**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**Form 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2007

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
[NO FEE REQUIRED]**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 0-16439

**Fair Isaac Corporation**

*(Exact name of registrant as specified in its charter)*

**Delaware**

*(State or other jurisdiction of incorporation or organization)*

**94-1499887**

*(I.R.S. Employer Identification No.)*

**901 Marquette Avenue, Suite 3200**

**Minneapolis, Minnesota**

*(Address of principal executive offices)*

**55402-3232**

*(Zip Code)*

**Registrant's telephone number, including area code:**

**612-758-5200**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act (Check one):

Large Accelerated Filer  Accelerated Filer  Non-Accelerated Filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

The number of shares of common stock outstanding on April 30, 2007 was 57,361,506 (excluding 31,495,277 shares held by the Company as treasury stock).

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**PART I – FINANCIAL INFORMATION****Item 1. Financial Statements**

**FAIR ISAAC CORPORATION**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
**(In thousands, except par value data)**  
**(Unaudited)**

	<u>March 31,</u> <u>2007</u>	<u>September 30,</u> <u>2006</u>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 122,447	\$ 75,154
Marketable securities available for sale, current portion	150,449	152,141
Accounts receivables, net	178,703	165,806
Prepaid expenses and other current assets	22,376	17,998
Deferred income taxes	—	2,211
Total current assets	<u>473,975</u>	<u>413,310</u>
Marketable securities available for sale, less current portion	28,665	38,318
Other investments	2,374	2,161
Property and equipment, net	53,889	56,611
Goodwill	693,596	695,162
Intangible assets, net	72,745	90,900
Deferred income taxes	18,111	20,010
Other assets	3,937	4,733
	<u>\$ 1,347,292</u>	<u>\$ 1,321,205</u>
<b>Liabilities and Stockholders' Equity</b>		
Current liabilities:		
Accounts payable	\$ 15,138	\$ 12,162
Senior convertible notes	400,000	400,000
Revolving line of credit	70,000	—
Accrued compensation and employee benefits	39,608	34,936
Other accrued liabilities	39,583	41,647
Deferred revenue	44,602	48,284
Total current liabilities	<u>608,931</u>	<u>537,029</u>
Other liabilities	13,356	14,148
Total liabilities	<u>622,287</u>	<u>551,177</u>
Stockholders' equity:		
Preferred stock (\$0.01 par value; 1,000 shares authorized; none issued and outstanding)	—	—
Common stock (\$0.01 par value; 200,000 shares authorized, 88,857 shares issued and 57,129 and 59,369 shares outstanding at March 31, 2007 and September 30, 2006, respectively)	571	594
Paid-in-capital	1,083,877	1,073,886
Treasury stock, at cost (31,728 and 29,488 shares at March 31, 2007 and September 30, 2006, respectively)	(1,063,943)	(952,979)
Retained earnings	695,215	644,836
Accumulated other comprehensive income	9,285	3,691
Total stockholders' equity	<u>725,005</u>	<u>770,028</u>
	<u>\$ 1,347,292</u>	<u>\$ 1,321,205</u>

See accompanying notes to condensed consolidated financial statements.

**FAIR ISAAC CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**  
**(In thousands, except per share data)**  
**(Unaudited)**

	Quarter Ended March 31,		Six Months Ended March 31,	
	2007	2006	2007	2006
Revenues	<u>\$ 201,000</u>	<u>\$ 208,157</u>	<u>\$ 409,227</u>	<u>\$ 410,947</u>
Operating expenses:				
Cost of revenues (1)	74,172	73,144	144,741	140,189
Research and development	17,781	21,694	35,500	44,424
Selling, general and administrative (1)	68,015	64,157	136,663	127,540
Amortization of intangible assets (1)	6,352	6,260	12,742	12,523
Restructuring and acquisition-related	—	2,184	—	1,510
Gain on sale of product line assets	(1,541)	—	(1,541)	—
Total operating expenses	<u>164,779</u>	<u>167,439</u>	<u>328,105</u>	<u>326,186</u>
Operating income	36,221	40,718	81,122	84,761
Interest income	3,341	3,950	6,905	7,016
Interest expense	(3,230)	(2,143)	(5,906)	(4,278)
Other income (expense), net	491	(312)	38	(398)
Income before income taxes	36,823	42,213	82,159	87,101
Provision for income taxes	15,385	15,240	29,496	31,671
Net income	<u>\$ 21,438</u>	<u>\$ 26,973</u>	<u>\$ 52,663</u>	<u>\$ 55,430</u>
Earnings per share:				
Basic	<u>\$ 0.38</u>	<u>\$ 0.41</u>	<u>\$ 0.92</u>	<u>\$ 0.86</u>
Diluted	<u>\$ 0.37</u>	<u>\$ 0.40</u>	<u>\$ 0.89</u>	<u>\$ 0.83</u>
Shares used in computing earnings per share:				
Basic	<u>56,940</u>	<u>65,052</u>	<u>57,504</u>	<u>64,626</u>
Diluted	<u>58,659</u>	<u>66,834</u>	<u>59,328</u>	<u>66,521</u>

- (1) Cost of revenues and selling, general and administrative expenses exclude the amortization of intangible assets. See Note 2 to the accompanying condensed consolidated financial statements.

See accompanying notes to condensed consolidated financial statements.

**FAIR ISAAC CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY AND**  
**COMPREHENSIVE INCOME**  
(In thousands)  
(Unaudited)

	Common Stock		Paid-In-Capital	Treasury Stock	Retained Earnings	Accumulated Other Comprehensive Income	Total Stockholders' Equity	Comprehensive Income
	Shares	Par Value						
<b>Balance at September 30, 2006</b>	<b>59,369</b>	<b>\$ 594</b>	<b>\$ 1,073,886</b>	<b>\$ (952,979)</b>	<b>\$ 644,836</b>	<b>\$ 3,691</b>	<b>\$ 770,028</b>	
Share-based compensation	—	—	20,080	—	—	—	20,080	
Exercise of stock options	2,426	24	(22,844)	80,356	—	—	57,536	
Tax benefit from exercised stock options	—	—	13,529	—	—	—	13,529	
Forfeitures of restricted stock	(8)	—	255	(255)	—	—	—	
Repurchases of common stock	(4,818)	(48)	—	(196,395)	—	—	(196,443)	
Issuance of ESPP shares from treasury	140	1	(383)	4,684	—	—	4,302	
Issuance of restricted stock to employees from treasury	20	—	(646)	646	—	—	—	
Dividends paid	—	—	—	—	(2,284)	—	(2,284)	
Net income	—	—	—	—	52,663	—	52,663	\$ 52,663
Unrealized gains on investments	—	—	—	—	—	178	178	178
Cumulative translation adjustments	—	—	—	—	—	5,416	5,416	5,416
<b>Balance at March 31, 2007</b>	<b><u>57,129</u></b>	<b><u>\$ 571</u></b>	<b><u>\$ 1,083,877</u></b>	<b><u>\$ (1,063,943)</u></b>	<b><u>\$ 695,215</u></b>	<b><u>\$ 9,285</u></b>	<b><u>\$ 725,005</u></b>	<b><u>\$ 58,257</u></b>

See accompanying notes to condensed consolidated financial statements.

**FAIR ISAAC CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In thousands)  
(Unaudited)

	Six Months Ended March 31,	
	2007	2006
<b>Cash flows from operating activities:</b>		
Net income	\$ 52,663	\$ 55,430
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	26,867	24,237
Share-based compensation	20,080	19,640
Deferred income taxes	2,001	(3,870)
Tax benefit from exercised stock options	13,529	9,202
Excess tax benefits from share-based payment arrangements	(10,079)	(5,304)
Net amortization (accretion) of premium (discount) on marketable securities	(822)	50
Provision for doubtful accounts	2,803	930
Gain on sale of product line assets	(1,541)	—
Changes in operating assets and liabilities, net of disposition effects:		
Receivables	(16,846)	(5,391)
Prepaid expenses and other assets	(1,159)	3,878
Accounts payable	2,986	6,144
Accrued compensation and employee benefits	4,558	450
Other liabilities	(4,952)	2,853
Deferred revenue	(1,684)	1,436
Net cash provided by operating activities	<u>88,404</u>	<u>109,685</u>
<b>Cash flows from investing activities:</b>		
Purchases of property and equipment	(11,651)	(8,125)
Cash proceeds from sale of product line assets	13,904	—
Collections of note receivable from sale of product line	—	500
Purchases of marketable securities	(132,512)	(78,961)
Proceeds from sales of marketable securities	14,250	18,740
Proceeds from maturities of marketable securities	130,999	63,560
Investment in cost-method investee	(213)	—
Net cash provided by (used in) investing activities	<u>14,777</u>	<u>(4,286)</u>
<b>Cash flows from financing activities:</b>		
Proceeds from revolving line of credit	70,000	—
Debt issuance costs	(408)	—
Proceeds from issuances of common stock under employee stock option and purchase plans	61,838	45,577
Dividends paid	(2,284)	(2,596)
Repurchases of common stock	(196,443)	(12,766)
Excess tax benefits from share-based payment arrangements	10,079	5,304
Net cash provided by (used in) financing activities	<u>(57,218)</u>	<u>35,519</u>
<b>Effect of exchange rate changes on cash</b>	<u>1,330</u>	<u>(335)</u>
Increase in cash and cash equivalents	47,293	140,583
Cash and cash equivalents, beginning of period	75,154	82,880
Cash and cash equivalents, end of period	<u>\$ 122,447</u>	<u>\$ 223,463</u>
<b>Supplemental disclosures of cash flow information:</b>		
Cash paid for income taxes, net	\$ 13,796	\$ 18,166
Cash paid for interest	\$ 3,807	\$ 3,000

See accompanying notes to condensed consolidated financial statements.

**FAIR ISAAC CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

## 1. Nature of Business

### *Fair Isaac Corporation*

Incorporated under the laws of the State of Delaware, Fair Isaac Corporation is a provider of analytic, software and data management products and services that enable businesses to automate and improve decisions. Fair Isaac Corporation provides a range of analytical solutions, credit scoring and credit account management products and services to banks, credit reporting agencies, credit card processing agencies, insurers, retailers, telecommunications providers, healthcare organizations and government agencies.

In these condensed consolidated financial statements, Fair Isaac Corporation is referred to as “we,” “us,” “our,” and “Fair Isaac.”

### *Principles of Consolidation and Basis of Presentation*

We have prepared the accompanying unaudited interim condensed consolidated financial statements in accordance with the instructions to Form 10-Q and the standards of accounting measurement set forth in Accounting Principles Board (“APB”) Opinion No. 28 and any amendments thereto adopted by the Financial Accounting Standards Board (“FASB”). Consequently, we have not necessarily included in this Form 10-Q all information and footnotes required for audited financial statements. In our opinion, the accompanying unaudited interim condensed consolidated financial statements in this Form 10-Q reflect all adjustments (consisting only of normal recurring adjustments, except as otherwise indicated) necessary for a fair presentation of our financial position and results of operations. These unaudited condensed consolidated financial statements and notes thereto should be read in conjunction with our audited consolidated financial statements and notes thereto presented in our Annual Report on Form 10-K for the year ended September 30, 2006. The interim financial information contained in this report is not necessarily indicative of the results to be expected for any other interim period or for the entire fiscal year.

The condensed consolidated financial statements include the accounts of Fair Isaac and its subsidiaries. All intercompany accounts and transactions have been eliminated.

### *Use of Estimates*

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. These estimates and assumptions include, but are not limited to, assessing the following: the recoverability of accounts receivable, goodwill and other intangible assets, software development costs and deferred tax assets; estimated losses associated with contingencies and litigation; the ability to estimate hours in connection with fixed-fee service contracts, the ability to estimate transactional-based revenues for which actual transaction volumes have not yet been received, the determination of whether fees are fixed or determinable and collection is probable or reasonably assured; and the development of assumptions for use in the Black-Scholes model that estimates the fair value of our share-based awards and assessing forfeiture rates of share-based awards.

## 2. Amortization of Intangible Assets

Amortization expense associated with our intangible assets, which has been reflected as a separate operating expense caption within the accompanying condensed consolidated statements of income, consisted of the following:

	Quarter Ended March 31,		Six Months Ended March 31,	
	2007	2006	2007	2006
	(In thousands)			
Cost of revenues	\$ 3,771	\$ 3,714	\$ 7,549	\$ 7,428
Selling, general and administrative expenses	2,581	2,546	5,193	5,095
	<u>\$ 6,352</u>	<u>\$ 6,260</u>	<u>\$ 12,742</u>	<u>\$ 12,523</u>

**FAIR ISAAC CORPORATION**  
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**(Unaudited)**

Cost of revenues reflects our amortization of completed technology, and selling, general and administrative expenses reflects our amortization of other intangible assets. Intangible assets were \$72.7 million and \$90.9 million, net of accumulated amortization of \$93.6 million and \$84.5 million, as of March 31, 2007 and September 30, 2006, respectively.

### 3. Restructuring and Acquisition-Related Expenses

The following table summarizes our restructuring and acquisition-related accruals associated with acquisitions and certain Fair Isaac facility closures. The current portion and non-current portion is recorded in other accrued current liabilities and other long-term liabilities within the accompanying condensed consolidated balance sheets. These balances are expected to be paid by fiscal 2012.

	<u>Accrual at September 30, 2006</u>	<u>Cash Payments (In thousands)</u>	<u>Accrual at March 31, 2007</u>
Facilities charges	\$ 15,094	\$ (4,021)	\$ 11,073
Employee separation	90	(90)	—
	<u>15,184</u>	<u>\$ (4,111)</u>	<u>11,073</u>
Less: current portion	(6,161)		(3,134)
Non-current	<u>\$ 9,023</u>		<u>\$ 7,939</u>

### 4. Sale of Product Line Assets

In March 2007, we sold the assets and products associated with our mortgage banking solutions product line for \$15.8 million in cash. This amount includes \$1.5 million in escrow balance to cover various indemnification and unidentified liabilities and a \$0.4 million receivable for a post-closing working capital adjustment. The primary assets sold include accounts receivable, certain identifiable intangible assets and goodwill. We recognized a \$1.5 million pre-tax gain, but a \$0.4 million after-tax loss on the sale due to goodwill associated with the mortgage banking solutions product line that was not deductible for income tax purposes. We acquired the mortgage banking solutions through our May 2004 acquisition of London Bridge Software Holdings plc. The assets sold include software and e-commerce services used in the origination processing, underwriting, pricing, product definition, closing, secondary marketing, servicing, and default management of mortgage and construction loans, and BridgeLink™ e-Services for the mortgage industry. Revenues attributable to the mortgage banking solutions product line for the quarter ended March 31, 2007 and 2006 were \$3.4 million and \$4.9 million, respectively, and revenues for the six months ended March 31, 2007 and 2006 were \$7.8 million and \$10.5 million, respectively.

### 5. Share-Based Payment

We maintain the 1992 Long-term Incentive Plan (the "1992 Plan") under which we may grant stock options, stock appreciation rights, restricted stock, restricted stock units and common stock to officers, key employees and non-employee directors. Under the 1992 Plan, a number of shares equal to 4% of the number of shares of Fair Isaac common stock outstanding on the last day of the preceding fiscal year is added to the shares available under this plan each fiscal year, provided that the number of shares for grants of incentive stock options for the remaining term of this plan shall not exceed 5,062,500 shares. The 1992 Plan will terminate in February 2012. In November 2003, our Board of Directors approved the adoption of the 2003 Employment Inducement Award Plan (the "2003 Plan"). The 2003 Plan reserves 2,250,000 shares of common stock solely for the granting of inducement stock options and other awards, as defined, that meet the "employment inducement award" exception to the New York Stock Exchange's listing standards requiring shareholder approval of equity-based inducement incentive plans. Except for the employment inducement award criteria, awards under the 2003 Plan will be generally consistent with those made under our 1992 Plan. The 2003 Plan shall remain in effect until terminated by the Board of Directors. We also maintain individual stock option plans for certain of our executive officers and the chairman of the board. Stock option awards granted since October 1, 2005 typically have a maximum term of seven years and vest ratably over four years. Stock option awards granted prior to October 1, 2005, typically had a maximum term of ten years and vest ratably over four years.

Under our 1999 Employee Stock Purchase Plan, we are authorized to issue up to 5,062,500 shares of common stock to eligible employees. Employees may have up to 10% of their base salary withheld through payroll deductions to purchase Fair Isaac common stock during semi-annual offering periods. The purchase price of the stock is the lower of 85% of (i) the fair market value of the common stock on the enrollment date (the first day of the offering period), or (ii) the fair market value on the exercise date (the last

**FAIR ISAAC CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

day of each offering period). Offering period means approximately six-month periods commencing (a) on the first trading day on or after January 1 and terminating on the last trading day in the following June, and (b) on the first trading day on or after July 1 and terminating on the last trading day in the following December.

We estimate the fair value of options granted using the Black-Scholes option valuation model. We estimate the volatility of our common stock at the date of grant based on a combination of the implied volatility of publicly traded options on our common stock and our historical volatility rate, consistent with Statement of Financial Accounting Standards (“SFAS”) No. 123(R), *Share-Based Payment* and Securities and Exchange Commission Staff Accounting Bulletin No. 107 (“SAB 107”). Our decision to use implied volatility was based upon the availability of actively traded options on our common stock and our assessment that implied volatility is more representative of future stock price trends than historical volatility. We estimate expected term consistent with the simplified method identified in SAB 107 for share-based awards. We elected to use the simplified method as we changed the contractual life for share-based awards from ten to seven years starting in fiscal 2006. The simplified method calculates the expected term as the average of the vesting and contractual terms of the award. Previously, we estimated expected term based on historical exercise patterns. The dividend yield assumption is based on historical dividend payouts. The risk-free interest rate assumption is based on observed interest rates appropriate for the term of our employee options. We use historical data to estimate pre-vesting option forfeitures and record share-based compensation expense only for those awards that are expected to vest. For options granted, we amortize the fair value on a straight-line basis over the vesting period of the options.

The fair value of restricted stock units is based on the fair market value of our common stock on the date of grant. We use historical data to estimate pre-vesting forfeitures and record share-based compensation expense only for those awards that are expected to vest. Share-based compensation expense for restricted stock units is recognized on a straight-line basis over the vesting period. Upon vesting, restricted stock units will convert into an equivalent number of shares of common stock.

## 6. Earnings Per Share

The following reconciles the numerators and denominators of basic and diluted earnings per share (“EPS”):

	Quarter Ended March 31,		Six Months Ended March 31,	
	2007	2006	2007	2006
	(In thousands, except per share data)			
Numerator for basic earnings per share — net income	\$ 21,438	\$ 26,973	\$ 52,663	\$ 55,430
Interest expense on senior convertible notes, net of tax	1	1	2	2
Numerator for diluted earnings per share	<u>\$ 21,439</u>	<u>\$ 26,974</u>	<u>\$ 52,665</u>	<u>\$ 55,432</u>
Denominator — shares:				
Basic weighted-average shares	56,940	65,052	57,504	64,626
Effect of dilutive securities	1,719	1,782	1,824	1,895
Diluted weighted-average shares	<u>58,659</u>	<u>66,834</u>	<u>59,328</u>	<u>66,521</u>
Earnings per share:				
Basic	<u>\$ 0.38</u>	<u>\$ 0.41</u>	<u>\$ 0.92</u>	<u>\$ 0.86</u>
Diluted	<u>\$ 0.37</u>	<u>\$ 0.40</u>	<u>\$ 0.89</u>	<u>\$ 0.83</u>

The computation of diluted EPS for the quarters ended March 31, 2007 and 2006, excludes options to purchase approximately 3,243,000 and 2,530,000 shares of common stock, respectively, and for the six months ended March 31, 2007 and 2006, excludes options to purchase approximately 3,331,000 and 1,589,000 shares of common stock, respectively, because the options’ exercise prices exceeded the average market price of our common stock in these periods and their inclusion would be antidilutive.

## 7. Segment Information

We are organized into the following four reportable segments, to align with the internal management of our worldwide business operations based on product and service offerings:

- *Strategy Machine™ Solutions*. These are pre-configured Enterprise Decision Management (“EDM”) applications designed for a specific type of business problem or process, such as marketing, account origination, customer management, fraud and medical bill review. This segment also includes our myFICO solutions for consumers.

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**(Unaudited)**

- *Scoring Solutions.* Our scoring solutions give our clients access to analytics that can be easily integrated into their transaction streams and decision-making processes. Our scoring solutions are distributed through major credit reporting agencies, as well as services through which we provide our scores to lenders directly.
- *Professional Services.* Through our professional services, we tailor our EDM products to our clients' environments, and we design more effective decisioning environments for our clients. This segment includes revenues from custom engagements, business solution and technical consulting services, systems integration services, and data management services.
- *Analytic Software Tools.* This segment is composed of software tools that clients can use to create their own custom EDM applications.

Our Chief Executive Officer evaluates segment financial performance based on segment revenues and operating income. Segment operating expenses consist of direct and indirect costs principally related to personnel, facilities, consulting, travel, depreciation and amortization. Indirect costs are allocated to the segments generally based on relative segment revenues, fixed rates established by management based upon estimated expense contribution levels and other assumptions that management considers reasonable. We do not allocate share-based compensation expense, restructuring and acquisition-related expense and certain other income and expense measures to our segments. These income and expense items are not allocated because they are not considered in evaluating the segment's operating performance. Our Chief Executive Officer does not evaluate the financial performance of each segment based on its respective assets or capital expenditures; rather, depreciation and amortization amounts are allocated to the segments from their internal cost centers as described above.

The following tables summarize segment information for the quarters and six months ended March 31, 2007 and 2006:

	Quarter Ended March 31, 2007				Total
	Strategy Machine Solutions	Scoring Solutions	Professional Services (In thousands)	Analytic Software Tools	
Revenues	\$ 111,716	\$ 42,335	\$ 37,529	\$ 9,420	\$ 201,000
Operating expenses	(93,572)	(15,198)	(35,947)	(11,095)	(155,812)
Segment operating income (loss)	<u>\$ 18,144</u>	<u>\$ 27,137</u>	<u>\$ 1,582</u>	<u>\$ (1,675)</u>	45,188
Unallocated share-based compensation expense					(10,508)
Unallocated gain on sale of product line assets					1,541
Operating income					36,221
Unallocated interest income					3,341
Unallocated interest expense					(3,230)
Unallocated other income, net					491
Income before income taxes					<u>\$ 36,823</u>
Depreciation and amortization	<u>\$ 8,452</u>	<u>\$ 2,226</u>	<u>\$ 1,897</u>	<u>\$ 743</u>	<u>\$ 13,318</u>

**FAIR ISAAC CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

	Quarter Ended March 31, 2006				
	Strategy Machine Solutions	Scoring Solutions	Professional Services (In thousands)	Analytic Software Tools	Total
Revenues	\$ 118,852	\$ 41,768	\$ 38,691	\$ 8,846	\$ 208,157
Operating expenses	(96,305)	(15,264)	(33,366)	(10,194)	(155,129)
Segment operating income (loss)	<u>\$ 22,547</u>	<u>\$ 26,504</u>	<u>\$ 5,325</u>	<u>\$ (1,348)</u>	53,028
Unallocated share-based compensation expense					(10,126)
Unallocated restructuring and acquisition-related expense					(2,184)
Operating income					40,718
Unallocated interest income					3,950
Unallocated interest expense					(2,143)
Unallocated other expense, net					(312)
Income before income taxes					<u>\$ 42,213</u>
Depreciation and amortization	<u>\$ 8,090</u>	<u>\$ 1,809</u>	<u>\$ 1,637</u>	<u>\$ 642</u>	<u>\$ 12,178</u>

	Six Months Ended March 31, 2007				
	Strategy Machine Solutions	Scoring Solutions	Professional Services (In thousands)	Analytic Software Tools	Total
Revenues	\$ 222,385	\$ 87,253	\$ 75,946	\$ 23,643	\$ 409,227
Operating expenses	(184,378)	(31,237)	(70,916)	(23,035)	(309,566)
Segment operating income	<u>\$ 38,007</u>	<u>\$ 56,016</u>	<u>\$ 5,030</u>	<u>\$ 608</u>	99,661
Unallocated share-based compensation expense					(20,080)
Unallocated gain on sale of product line assets					1,541
Operating income					81,122
Unallocated interest income					6,905
Unallocated interest expense					(5,906)
Unallocated other income, net					38
Income before income taxes					<u>\$ 82,159</u>
Depreciation and amortization	<u>\$ 16,862</u>	<u>\$ 4,451</u>	<u>\$ 3,877</u>	<u>\$ 1,677</u>	<u>\$ 26,867</u>

	Six Months Ended March 31, 2006				
	Strategy Machine Solutions	Scoring Solutions	Professional Services (In thousands)	Analytic Software Tools	Total
Revenues	\$ 230,838	\$ 87,924	\$ 71,522	\$ 20,663	\$ 410,947
Operating expenses	(187,673)	(31,886)	(64,278)	(21,199)	(305,036)
Segment operating income (loss)	<u>\$ 43,165</u>	<u>\$ 56,038</u>	<u>\$ 7,244</u>	<u>\$ (536)</u>	105,911
Unallocated share-based compensation expense					(19,640)
Unallocated restructuring and acquisition-related expense					(1,510)
Operating income					84,761
Unallocated interest income					7,016
Unallocated interest expense					(4,278)
Unallocated other expense, net					(398)
Income before income taxes					<u>\$ 87,101</u>
Depreciation and amortization	<u>\$ 15,999</u>	<u>\$ 3,794</u>	<u>\$ 3,026</u>	<u>\$ 1,418</u>	<u>\$ 24,237</u>

**FAIR ISAAC CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**8. Income Taxes**

Our effective tax rate was 41.8% and 36.1% during the quarters ended March 31, 2007 and 2006, respectively, and 35.9% and 36.4% during the six months ended March 31, 2007 and 2006, respectively. The provision for income taxes during interim quarterly reporting periods is based on our estimates of the effective tax rates for the respective full fiscal year.

Our effective tax rate for the quarter and six months ended March 31, 2007 was adversely impacted by the sale of our mortgage banking solutions product line, due to \$3.3 million of goodwill associated with the product line that was not deductible for income tax purposes. As a result, the sale increased our effective tax rate by 3.6% and 1.7% for the quarter and six months ended March 31, 2007, respectively. In addition, the increase in our effective tax rate was the result of our inability to recognize tax benefits on losses in certain foreign jurisdictions.

In addition to the factors described in the preceding paragraph, our effective tax rate for the six months ended March 31, 2007, was favorably impacted by a benefit of \$1.8 million related to a favorable settlement of a state tax examination. Our effective tax rate was also favorably impacted by the recognition of \$0.5 million of U.S. federal research tax credits related to fiscal 2006. We were unable to recognize these credits during the last nine months of fiscal 2006 as legislation providing for this credit had expired. In fiscal 2007, legislation was enacted that provided for retroactive extension of this credit.

**9. Credit Agreement**

In October 2006, we entered into a five-year \$300 million unsecured revolving credit facility with a syndicate of banks. The credit facility may be increased to \$500 million subject to certain terms and conditions. Proceeds from the credit facility can be used for capital requirements and general business purposes and may be used for the refinancing of existing debt, acquisitions and repurchases of our common stock. Interest on amounts borrowed under the credit facility is based on (i) a base rate, which is the greater of (a) the prime rate and (b) the Federal Funds rate plus 0.50% or (ii) LIBOR plus an applicable margin. The margin on LIBOR borrowings ranges from 0.30% to 0.55% and is determined based on our consolidated leverage ratio. In addition, we must pay utilization fees if borrowings and commitments under the credit facility exceed 50% of the total credit facility commitment, as well as facility fees. The credit facility contains certain restrictive covenants, including maintenance of consolidated leverage and fixed charge coverage ratios. The credit facility contains other covenants typical of unsecured facilities. As of March 31, 2007, we had \$70.0 million of borrowings outstanding under the credit facility at an average interest rate of 5.675%.

**10. Contingencies**

We are in disputes with certain customers regarding amounts owed in connection with the sale of certain of our products and services. We also have had claims asserted by former employees relating to compensation and other employment matters. We are also involved in various other claims and legal actions arising in the ordinary course of business. We believe that none of these aforementioned claims or actions will result in a material adverse impact to our consolidated results of operations, liquidity or financial condition. However, the amount or range of any potential liabilities associated with these claims and actions, if any, cannot be determined with certainty. Set forth below is additional detail concerning certain ongoing litigation.

**Customer Claims**

We are party to two separate lawsuits involving two different customers who have asserted that our performance under professional services contracts with such customers has caused them to incur damages. One customer's lawsuit is pending in the United States District Court for the Central District of California, and the other is pending as a counterclaim to a collection lawsuit that we commenced in the United States District Court for the Southern District of Texas. The customers in these matters have claimed damages in excess of \$10 million. We believe that these claims are without merit, and we intend to contest them vigorously. We also believe that the resolution of these claims will not result in a material adverse impact to our consolidated financial condition.

**Putative Consumer Class Action Lawsuits**

We are a defendant in a lawsuit captioned as *Robbie Hillis v. Equifax Consumer Services, Inc. and Fair Isaac, Inc.*, which is pending in the U.S. District Court for the Northern District of Georgia. The plaintiff claims that the defendants have jointly sold the Score Power® credit score product in violation of certain procedural requirements under the Credit Repair Organizations Act ("CROA"), and in violation of the antifraud provisions of that statute. The plaintiff also claims that the defendants are "credit repair organizations" under CROA. The plaintiff is seeking certification of a class on behalf of all individuals who purchased products

**FAIR ISAAC CORPORATION**  
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**(Unaudited)**

containing Score Power from the defendants in the five year period prior to the filing of the Complaint on November 14, 2004. The plaintiff claims damages of an unspecified amount, and further claims that Equifax and Fair Isaac were unjustly enriched such that all payments should be refunded. On February 5, 2007, the plaintiff, Equifax and Fair Isaac entered into a Settlement Agreement to resolve this lawsuit and the Christy Slack lawsuit (described below). This matter and the Christy Slack matter were consolidated in the Northern District of Georgia, and the Settlement Agreement was preliminarily approved by the Court on February 8, 2007. Under the terms of the settlement, Fair Isaac will pay a portion of the plaintiff's legal fees, will provide three months of its ScoreWatch product for free to participating class members, and will make certain changes to its myfico.com website. Fair Isaac has delivered notices to class members and is awaiting a hearing on or about June 4, 2007, to seek final approval of the settlement and to have a final judgment entered.

We are a defendant in a lawsuit captioned as *Christy Slack v. Fair Isaac Corporation and MyFICO Consumer Services, Inc.*, which is pending in the United States District Court for the Northern District of California. As in the Hillis matter, the plaintiff is claiming that the defendants violated certain procedural requirements of CROA, and violated the antifraud provisions of CROA, with respect to the sale of credit score products on our myFICO.com website. The plaintiff also claims that the defendants violated the California Credit Services Act (the "CSA") and were unjustly enriched. The plaintiff has sought certification of a class on behalf of all individuals who purchased credit score products from us on the myFICO.com website in the five year period prior to the filing of the Complaint on January 18, 2005. This matter is subject to the Settlement Agreement described in the previous paragraph.

If the Court approves the settlement and judgment becomes final, Fair Isaac will be released from liability for the claims asserted in the Hillis and Slack lawsuits and the Court will issue an injunction to implement the referenced changes to the myFICO.com website. We believe the resolution of these claims in accordance with the Settlement Agreement will not result in a material adverse impact to our consolidated financial condition.

***Braun Consulting, Inc.***

Braun (which we acquired in November 2004) was a defendant in a lawsuit filed on November 26, 2001, in the United States District Court for the Southern District of New York (Case No. 01 CV 10629) that alleges violations of federal securities laws in connection with Braun's initial public offering in August 1999. This lawsuit is among approximately 300 coordinated putative class actions against certain issuers, their officers and directors, and underwriters with respect to such issuers' initial public offerings. As successor in interest to Braun, we have entered into a Stipulation and Agreement of Settlement, pursuant to a Memorandum of Understanding, along with most of the other defendant issuers in this coordinated litigation, whereby such issuers and their officers and directors will be dismissed with prejudice, subject to the satisfaction of certain conditions, including, among others, approval of the court. Under the terms of this agreement, we will not pay any amount of the settlement.

**11. New Accounting Pronouncements Not Yet Adopted**

In July 2006, the FASB issued FASB Interpretation No. 48 ("FIN 48"), *Accounting for Uncertainty in Income Taxes*, which prescribes a recognition threshold and measurement process for recording in the financial statements uncertain tax positions taken or expected to be taken in a tax return. Additionally, FIN 48 provides guidance on the derecognition, classification, accounting in interim periods and disclosure requirements for uncertain tax positions. The accounting provisions of FIN 48 will be effective for the Company beginning October 1, 2007. We are in the process of determining what effect, if any, the adoption of FIN 48 will have on our consolidated financial statements.

In September 2006, the SEC released Staff Accounting Bulletin ("SAB") No. 108, *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements*, which provided the Staff's view regarding the process of quantifying financial statement misstatements. SAB No. 108 requires an entity to quantify misstatements using both a balance sheet and income statement approach to determine if a misstatement is material. The evaluation requirements of SAB No. 108 are effective for fiscal years ending after November 15, 2006. We are in the process of determining what effect, if any, the adoption of SAB No. 108 will have on our consolidated financial statements.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measures*, which defines fair value, establishes a framework for measuring fair value and expands disclosures about assets and liabilities measured at fair value. The statement is effective for financial statements issued for fiscal years beginning after November 15, 2007. We are in the process of determining what effect, if any, the adoption of SFAS No. 157 will have on our consolidated financial statements.

**FAIR ISAAC CORPORATION**  
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In February 2007, the FASB issued Statement of Financial Accounting Standards No. 159, *The Fair Value Option for Financial Assets & Financial Liabilities — Including an Amendment of SFAS No. 115* (“SFAS 159”). SFAS 159 permits companies to choose to measure certain financial instruments and other items at fair value. The standard requires that unrealized gains and losses are reported in earnings for items measured using the fair value option. SFAS 159 will become effective for fiscal years beginning after November 15, 2007. We are in the process of determining what effect, if any, the adoption of SFAS 159 will have on our consolidated financial statements.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**FORWARD LOOKING STATEMENTS**

*Statements contained in this Report that are not statements of historical fact should be considered forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Act"). In addition, certain statements in our future filings with the Securities and Exchange Commission ("SEC"), in press releases, and in oral and written statements made by us or with our approval that are not statements of historical fact constitute forward-looking statements within the meaning of the Act. Examples of forward-looking statements include, but are not limited to: (i) projections of revenue, income or loss, earnings or loss per share, the payment or nonpayment of dividends, capital structure and other statements concerning future financial performance; (ii) statements of our plans and objectives by our management or Board of Directors, including those relating to products or services; (iii) statements of assumptions underlying such statements; (iv) statements regarding business relationships with vendors, customers or collaborators; and (v) statements regarding products, their characteristics, performance, sales potential or effect in the hands of customers. Words such as "believes," "anticipates," "expects," "intends," "targeted," "should," "potential," "goals," "strategy," and similar expressions are intended to identify forward-looking statements, but are not the exclusive means of identifying such statements. Forward-looking statements involve risks and uncertainties that may cause actual results to differ materially from those in such statements. Factors that could cause actual results to differ from those discussed in the forward-looking statements include, but are not limited to, those described in Item 1A of Part II, Risk Factors, below. The performance of our business and our securities may be adversely affected by these factors and by other factors common to other businesses and investments, or to the general economy. Forward-looking statements are qualified by some or all of these risk factors. Therefore, you should consider these risk factors with caution and form your own critical and independent conclusions about the likely effect of these risk factors on our future performance. Such forward-looking statements speak only as of the date on which statements are made, and we undertake no obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement is made to reflect the occurrence of unanticipated events or circumstances. Readers should carefully review the disclosures and the risk factors described in this and other documents we file from time to time with the SEC, including our reports on Forms 10-Q and 8-K to be filed by the Company in fiscal 2007.*

**RESULTS OF OPERATIONS**

**Overview**

We are a leader in Enterprise Decision Management ("EDM") solutions that enable businesses to automate and improve their decisions across the enterprise. Our predictive analytics and decision management systems power hundreds of billions of customer decisions each year. We help companies acquire customers more efficiently, increase customer value, reduce fraud and credit losses, lower operating expenses and enter new markets more profitably. Most leading banks and credit card issuers rely on our solutions, as do many insurers, retailers, telecommunications providers, healthcare organizations, pharmaceutical and government agencies. We also serve consumers through online services that enable people to purchase and understand their FICO® scores, the standard measure of credit risk in the United States, empowering them to manage their financial health.

Most of our revenues are derived from the sale of products and services within the consumer credit, financial services and insurance industries, and during the quarter ended March 31, 2007, 72% of our revenues were derived from within these industries. A significant portion of our remaining revenues is derived from the telecommunications, healthcare and retail industries, as well as the government sector. Our clients utilize our products and services to facilitate a variety of business processes, including customer marketing and acquisition, account origination, credit and underwriting risk management, fraud loss prevention and control, and client account and policyholder management. A significant portion of our revenues is derived from transactional or unit-based software license fees, annual license fees under long-term software license arrangements, transactional fees derived under scoring, network service or internal hosted software arrangements, and annual software maintenance fees. The recurrence of these revenues is, to a significant degree, dependent upon our clients' continued usage of our products and services in their business activities. The more significant activities underlying the use of our products in these areas include: credit and debit card usage or active account levels; lending acquisition, origination and customer management activity; workers' compensation and automobile medical injury insurance claims; and wireless and wireline calls and subscriber levels. Approximately 77% of our revenues during the quarters ended March 31, 2007 and 2006, and 76% and 77% of our revenues for the six months ended March 31, 2007 and 2006, respectively, were derived from arrangements with transactional or unit-based pricing. We also derive revenues from other sources which generally do not recur and include, but are not limited to, perpetual or time-based licenses with upfront payment terms, non-recurring professional service arrangements and gain-share arrangements where revenue is derived based on percentages of client revenue growth or cost reductions attributable to our products.

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Within a number of our sectors there has been a sizable amount of industry consolidation. In addition, many of our sectors are experiencing increased levels of competition. As a result of these factors, we believe that future revenues in particular sectors may decline. However, due to the long-term customer arrangements we have with many of our customers, the near term impact of these declines may be more limited in certain sectors.

One measure used by management as an indicator of our business performance is the volume of new bookings achieved. We define a “new booking” as estimated future contractual revenues, including agreements with perpetual, multi-year and annual terms. New bookings values may include: (i) estimates of variable fee components such as hours to be incurred under new professional services arrangements and customer account or transaction activity for agreements with transactional-based fee arrangements, (ii) additional or expanded business from renewals of contracts, and (iii) to a lesser extent, previous customers that have attrited and been re-sold only as a result of a significant sales effort. During the quarter ended March 31, 2007, we achieved new bookings of \$58.9 million, including three with bookings values of \$3.0 million or more. In comparison, new bookings in the prior year quarter ended March 31, 2006 were \$106.0 million, including seven deals with bookings values of \$3.0 million or more.

Management regards the volume of new bookings achieved, among other factors, as an important indicator of future revenues, but they are not comparable to, nor should they be substituted for, an analysis of our revenues, and they are subject to a number of risks and uncertainties, including those described in Item 1A of Part II, Risk Factors, concerning timing and contingencies affecting product delivery and performance. Although many of our contracts have fixed non-cancelable terms, some of our contracts are terminable by the client on short notice or without notice. Accordingly, we do not believe it is appropriate to characterize all of our new bookings as backlog that will generate future revenue.

Our revenues derived from clients outside the United States continue to grow, and may in the future grow more rapidly than our revenues from domestic clients. International revenues totaled \$55.5 million and \$56.5 million during the quarters ended March 31, 2007 and 2006, respectively, representing 28% and 27% of total consolidated revenues in each of these periods. International revenues totaled \$116.7 million and \$108.3 million during the six months ended March 31, 2007 and 2006, respectively, representing 29% and 26% of total consolidated revenues in each of these periods. In addition to clients acquired via our acquisitions, we believe that our international growth is a product of successful relationships with third parties that assist in international sales efforts and our own increased sales focus internationally, and we expect that the percentage of our revenues derived from international clients will increase in the future.

In March 2007, we sold the assets and products associated with our mortgage banking solutions product line for \$15.8 million in cash. We recognized a \$1.5 million pre-tax gain, but a \$0.4 million after-tax loss on the sale due to goodwill associated with the product line that was not deductible for income tax purposes. For the six months ended March 31, 2007 and 2006, we recorded revenues from the mortgage banking solutions product line of \$7.8 million and \$10.5 million, respectively. The earnings contribution from this mortgage banking solutions product line was not significant to our fiscal 2007 or fiscal 2006 results of operations.

Our reportable segments are: Strategy Machine Solutions, Scoring Solutions, Professional Services and Analytic Software Tools. Although we sell solutions and services into a large number of end user product and industry markets, our reportable business segments reflect the primary method in which management organizes and evaluates internal financial information to make operating decisions and assess performance. Comparative segment revenues, operating income, and related financial information for the quarters and six months ended March 31, 2007 and 2006, are set forth in Note 7 to the accompanying condensed consolidated financial statements.

## Revenues

The following tables set forth certain summary information on a segment basis related to our revenues for the fiscal periods indicated.

Segment	Quarter Ended March 31,		Percentage of Revenues		Period-to-Period	Period-to-Period
	2007	2006	2007	2006	Change	Change
	(In thousands)				(In thousands)	
Strategy Machine Solutions	\$ 111,716	\$ 118,852	55%	57%	\$ (7,136)	(6)%
Scoring Solutions	42,335	41,768	21%	20%	567	1%
Professional Services	37,529	38,691	19%	19%	(1,162)	(3)%
Analytic Software Tools	9,420	8,846	5%	4%	574	6%
Total revenues	<u>\$ 201,000</u>	<u>\$ 208,157</u>	<u>100%</u>	<u>100%</u>	<u>(7,157)</u>	<u>(3)%</u>

Segment	Six Months Ended March 31,		Percentage of Revenues		Period-to-Period	Period-to-Period
	2007	2006	2007	2006	Change	Change
	(In thousands)				(In thousands)	
Strategy Machine Solutions	\$ 222,385	\$ 230,838	54%	56%	\$ (8,453)	(4)%
Scoring Solutions	87,253	87,924	21%	21%	(671)	(1)%
Professional Services	75,946	71,522	19%	18%	4,424	6%
Analytic Software Tools	23,643	20,663	6%	5%	2,980	14%
Total revenues	<u>\$ 409,227</u>	<u>\$ 410,947</u>	<u>100%</u>	<u>100%</u>	<u>(1,720)</u>	<u>—</u>

### Quarter Ended March 31, 2007 Compared to Quarter Ended March 31, 2006 Revenues

**Strategy Machine Solutions** segment revenues decreased \$7.1 million due to a \$3.4 million decrease in revenues from our *fraud solutions*, a \$1.9 million decrease in revenues from our *consumer solutions*, a \$1.4 million decrease in revenues from our *mortgage banking solutions*, a \$1.2 million decline in revenues from our *customer management solutions* and a \$0.8 million net decrease in revenues from our other strategy machine solutions. The revenue decline was partially offset by a \$1.6 million increase in revenues from our *collections and recovery solutions*.

The decrease in *fraud solutions* revenues was attributable primarily to a significant license sale that we recognized in the year ago quarter. This decline was partially offset by increases in volumes associated with transactional-based agreements. We have also experienced a delay in a product upgrade, which impacted current period bookings and may impact revenues in future periods. The decrease in *consumer solutions* revenues was the result of a revision made during the year ago quarter to the estimated period during which revenue is earned on sales of certain products that provide consumers access to multiple credit scores. The revision, which increased revenues by \$3.6 million in the year ago quarter, resulted from the completion of a study that showed that consumers were accessing their scores over a shorter period of time than initially estimated. The decline in *consumer solutions* revenues was partially offset by a sales volume increase that was driven partially by a promotional offering in the quarter. The decrease in *mortgage banking solutions* revenues was attributable to declines in license and transactional revenues. The decrease in *customer management solutions* revenues was the result of a decline in transactional-based revenues due to a volume decline from the loss of a customer and a decline in license sales. The increase in *collections and recovery solutions* revenues was attributable primarily to an increase in license sales and volumes associated with transactional-based agreements.

**Scoring Solutions** segment revenues increased \$0.6 million primarily due an increase in revenues derived from risk scoring services at the credit reporting agencies, resulting from increased sales of scores for prescreening activities, an increase in revenues derived from our FICO expansion score product and an increase in revenues derived from our own prescreening services provided directly to users.

During the quarters ended March 31, 2007 and 2006, revenues generated from our agreements with Equifax, TransUnion and Experian collectively accounted for approximately 18% and 17%, respectively, of our total revenues, including revenues from these customers that are recorded in our other segments.

**Professional Services** segment revenues decreased \$1.2 million due to a decline in implementation services for our fraud and collection and recovery products and a decline in revenues derived from gain-share provisions associated with our fraud products. In addition, we also had a decline in industry consulting services. The decrease was partially offset by an increase in consulting services associated with our customer management products.

**Analytic Software Tools** segment revenues increased \$0.6 million primarily due to an increase in sales of Model Builder and, to a lesser extent, Blaze Advisor licenses. The increase reflects the timing of license sales, which includes large individual contracts.

**Six Months Ended March 31, 2007 Compared to Six Months Ended March 31, 2006 Revenues**

**Strategy Machine Solutions** segment revenues decreased \$8.5 million due to a \$2.7 million decrease in revenues from our *mortgage banking solutions*, a \$2.4 million decrease in revenues from our *consumer solutions*, a \$1.8 million decrease in revenues from our *fraud solutions*, a \$1.8 million decrease in revenues from our *insurance and healthcare solutions* and a \$2.2 million net decrease in revenues from our other strategy machine solutions. The revenue decrease was partially offset by a \$2.4 million increase in revenues from our *collection and recovery solutions*.

The decrease in *mortgage banking solutions* revenues was attributable to declines in license and transactional revenues. The decrease in *consumer solutions* revenues was attributable primarily to a revision made during the second quarter of last year to the estimated period during which revenue is earned on sales of certain products. The decline in *consumer solutions* revenues was partially offset by a sales volume increase that was driven partially by a promotional offering in the second quarter of the current fiscal year. The decrease in *fraud solutions* revenues was attributable to a significant license sale that we recognized last year. This decline was partially offset by increases in volumes associated with transactional-based agreements. The decrease in *insurance and healthcare solutions* revenues was attributable primarily to a decline in bill review volumes associated with our existing customer base and loss of customer accounts. The increase in *collections and recovery solutions* revenues was attributable primarily to increases in license sales and volumes associated with transactional-based agreements.

**Scoring Solutions** segment revenues decreased \$0.7 million primarily due to a decline in revenues derived from prescreening services that we provided directly to users in financial services. This decrease was due to a difficult comparison to strong revenues for these services that we recorded in the first quarter last year. The decline was partially offset by an increase in revenues derived from risk scoring services at the credit reporting agencies, resulting from increased sales of scores for prescreening activities, and an increase in revenues derived from our FICO expansion score product.

During the six months ended March 31, 2007 and 2006, revenues generated from our agreements with Equifax, TransUnion and Experian collectively accounted for approximately 18% and 17%, respectively, of our total revenues, including revenues from these customers that are recorded in our other segments.

**Professional Services** segment revenues increased \$4.4 million from consulting services for customer management products and for services to develop predictive models for a large customer. The increase was also due to an increase in implementation services for our originations products. The increase was partially offset by a decline in implementation services for our collection and recovery products and a decline in industry consulting services.

**Analytic Software Tools** segment revenues increased \$3.0 million primarily due to an increase in sales of Blaze Advisor licenses and increased maintenance revenue. The increase reflects the timing of Blaze Advisor sales, which includes large individual contracts. The increase in maintenance revenues was due to growth in our installed base of Blaze Advisor software applications.

## Operating Expenses and Other Income (Expense)

The following table sets forth certain summary information related to our statements of income for the fiscal periods indicated.

	Quarter Ended March 31,		Percentage of Revenues		Period-to-Period Change (In thousands)	Period-to-Period Percentage Change
	2007	2006	2007	2006		
Revenues	\$ 201,000	\$ 208,157	100%	100%	\$ (7,157)	(3)%
Operating expenses:						
Cost of revenues	74,172	73,144	37%	35%	1,028	1%
Research and development	17,781	21,694	9%	10%	(3,913)	(18)%
Selling, general and administrative	68,015	64,157	34%	31%	3,858	6%
Amortization of intangible assets	6,352	6,260	3%	3%	92	1%
Restructuring and acquisition- related	—	2,184	—	1%	(2,184)	(100)%
Gain on sale of product line assets	(1,541)	—	(1)%	—	(1,541)	—
Total operating expenses	164,779	167,439	82%	80%	(2,660)	(2)%
Operating income	36,221	40,718	18%	20%	(4,497)	(11)%
Interest income	3,341	3,950	2%	1%	(609)	(15)%
Interest expense	(3,230)	(2,143)	(2)%	(1)%	(1,087)	(51)%
Other income (expense), net	491	(312)	—	—	803	—
Income before income taxes	36,823	42,213	18%	20%	(5,390)	(13)%
Provision for income taxes	15,385	15,240	7%	7%	145	1%
Net income	\$ 21,438	\$ 26,973	11%	13%	(5,535)	(21)%
Number of employees at quarter end	2,686	2,876			(190)	(7)%

	Six Months Ended March 31,		Percentage of Revenues		Period-to-Period Change (In thousands)	Period-to-Period Percentage Change
	2007	2006	2007	2006		
Revenues	\$ 409,227	\$ 410,947	100%	100%	\$ (1,720)	—
Operating expenses:						
Cost of revenues	144,741	140,189	35%	34%	4,552	3%
Research and development	35,500	44,424	9%	11%	(8,924)	(20)%
Selling, general and administrative	136,663	127,540	33%	31%	9,123	7%
Amortization of intangible assets	12,742	12,523	3%	3%	219	2%
Restructuring and acquisition- related	—	1,510	—	—	(1,510)	(100)%
Gain on sale of product line assets	(1,541)	—	—	—	(1,541)	—
Total operating expenses	328,105	326,186	80%	79%	1,919	1%
Operating income	81,122	84,761	20%	21%	(3,639)	(4)%
Interest income	6,905	7,016	1%	1%	(111)	(2)%
Interest expense	(5,906)	(4,278)	(1)%	(1)%	(1,628)	(38)%
Other income (expense), net	38	(398)	—	—	436	—
Income before income taxes	82,159	87,101	20%	21%	(4,942)	(6)%
Provision for income taxes	29,496	31,671	7%	8%	(2,175)	(7)%
Net income	\$ 52,663	\$ 55,430	13%	13%	(2,767)	(5)%

### Cost of Revenues

Cost of revenues consists primarily of employee salaries and benefits for personnel directly involved in creating, installing and supporting revenue products; travel and related overhead costs; costs of computer service bureaus; internal network hosting costs; amounts payable to credit reporting agencies for scores; software costs; and expenses related to our consumer score services through myFICO.com.

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The quarter over quarter increase of \$1.0 million in cost of revenues resulted from a \$1.7 million increase in personnel and other labor-related costs and a \$0.7 million increase in facilities and infrastructure costs. The increase was partially offset by a \$1.1 million decline in third-party software and data costs and a \$0.3 million decline in other costs. The increase in personnel and other labor-related costs was attributable primarily to an increase in salary and related benefit costs, which included the impact of annual staff salary increases. The decline in third-party software and data costs was due to a decline in consumer solutions costs, which resulted from lower revenues.

The year-to-date period over period increase of \$4.6 million in cost of revenues resulted from a \$4.6 million increase in personnel and other labor-related costs and a \$1.8 million increase in facilities and infrastructure costs. The increase was partially offset by a \$1.0 million decline in third-party software and data costs and a \$0.8 million decline in other costs. The overall increase in cost of revenues for the year-to date period was attributable to the same factors that affected the quarter over quarter comparison.

Over the next several quarters, we expect that cost of revenues as a percentage of revenues will be consistent with that incurred during the six months ended March 31, 2007.

### ***Research and Development***

Research and development expenses include the personnel and related overhead costs incurred in development of new products and services, including primarily the research of mathematical and statistical models and the development of new versions of Strategy Machine Solutions and Analytic Software Tools.

The quarter over quarter decrease of \$3.9 million in research and development expenditures was attributable primarily to a \$3.4 million decrease in personnel and related costs and a \$0.5 million decrease in facilities and infrastructure costs. The decrease in personnel and related costs was the result of lower salary and benefit costs due to the shift of employees to non-U.S. locations and staff reductions, partially offset by costs associated with annual salary adjustments.

The year-to-date period over period decrease of \$8.9 million in research and development expenditures was attributable primarily to a \$7.3 million decrease in personnel and related costs, a \$1.4 million decrease in facilities and infrastructure costs and a \$0.2 million decline in other costs. The decrease in research and development expenditures for the year-to date period was attributable to the same factors that affected the quarter over quarter comparison.

Over the next several quarters, we expect that research and development expenditures as a percentage of revenues will be consistent with or slightly higher than that incurred during the six months ended March 31, 2007.

### ***Selling, General and Administrative***

Selling, general and administrative expenses consist principally of employee salaries and benefits, travel, overhead, advertising and other promotional expenses, corporate facilities expenses, legal expenses, business development expenses, and the cost of operating computer systems.

The quarter over quarter increase of \$3.9 million in selling, general and administrative expenses was attributable to a \$1.7 million increase in marketing expenditures, a \$0.9 million increase in our provision for doubtful accounts receivable, a \$0.7 million increase in personnel and other labor-related costs and an increase of \$0.6 million in other expenses. The increase in marketing costs was driven by programs to promote brand awareness and drive sales growth. The increase in the provision for doubtful accounts resulted from an overall increase in accounts receivables. The increase in personnel and labor-related costs resulted primarily from an increase in benefit costs, partially offset by a decline in third party staffing costs.

The year-to-date period over period increase of \$9.1 million in selling, general and administrative expenses was attributable to a \$5.7 million increase in personnel and other labor-related costs, a \$1.9 million increase in our provision for doubtful accounts receivable, a \$1.3 million increase in marketing expenditures, and a \$0.2 million net increase in other expenses. The increase in personnel and labor-related costs resulted primarily from an increase in salary associated with annual salary adjustments, an increase in benefit costs and higher commission costs. The increase in the provision for doubtful accounts resulted from an overall increase in accounts receivables. The increase in marketing costs was driven by programs to promote brand awareness and drive sales growth.

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Over the next several quarters, we expect that selling, general and administrative expenses as a percentage of revenues will be consistent with or slightly higher than that incurred during the six months ended March 31, 2007.

### ***Amortization of Intangible Assets***

Amortization of intangible assets consists of amortization expense related to intangible assets recorded in connection with acquisitions accounted for by the purchase method of accounting. Our definite-lived intangible assets, consisting primarily of completed technology and customer contracts and relationships, are being amortized using the straight-line method or based on forecasted cash flows associated with the assets over periods ranging from two to fifteen years.

Amortization expense for the quarter and six months ended March 31, 2007 was essentially unchanged from the same periods last year.

### ***Restructuring and Acquisition-Related***

During the quarter ended March 31, 2006, we recorded costs of \$2.2 million in connection with an abandoned acquisition, consisting of third-party legal, accounting and other professional fees.

During the six months ended March 31, 2006, we recorded a \$0.7 million gain due to the sublease of office space that we had exited in fiscal 2002. The gain resulted from an adjustment to the liability established for the exit of the lease space and a refund received for past rent paid to the landlord.

### ***Gain on Sale of Product Line Assets***

On March 23, 2007, we completed the sale of the assets and products associated with our mortgage banking solutions product line for \$15.8 million in cash. We recognized a \$1.5 million pre-tax gain on the sale.

### ***Interest Income***

Interest income is derived primarily from the investment of funds in excess of our immediate operating requirements. The quarter over quarter decrease of \$0.6 million in interest income was attributable to lower average cash and investment balances, partially offset by higher interest and investment income yields due to market conditions. The decline in average cash and investment balances was primarily due to our repurchase of common stock.

For the six months ended March 31, 2007 compared with the same period last year, interest income declined by \$0.1 million. In addition to the factors described for the quarterly periods, the decline in interest income was partially offset by interest that was associated with the settlement of a state tax examination.

### ***Interest Expense***

Interest expense recorded during the quarter and six months ended March 31, 2007 relates to our \$400.0 million of 1.5% Senior Convertible Notes ("Senior Notes"), including the amortization of debt issuance costs, and interest associated with borrowings under our revolving credit facility. Interest expense recorded during the quarter and six months ended March 31, 2006 was only related to the Senior Notes. Accordingly, the increase in interest expense resulted from interest associated with borrowing under our revolving credit facility.

### ***Other Expense, Net***

Other expense, net consists primarily of realized investment gains/losses, exchange rate gains/losses resulting from re-measurement of foreign-denominated receivable and cash balances held by our U.S. reporting entities into the U.S. dollar functional currency at period-end market rates, net of the impact of offsetting forward exchange contracts, and other non-operating items.

Other income, net was \$0.5 million for the quarter ended March 31, 2007 compared with other expense, net of \$0.3 million for the quarter ended March 31, 2006. The change was primarily the result of dividend income of \$0.8 million in the current quarter.

Other income, net was \$38,000 for the six months ended March 31, 2007 compared with other expense, net of \$0.4 million in for the

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quarter ended March 31, 2006. The change was primarily due to dividend income of \$0.8 million, partially offset by an increase in foreign exchange currency losses of \$0.4 million.

### **Provision for Income Taxes**

Our effective tax rate was 41.8% and 36.1% during the quarters ended March 31, 2007 and 2006, respectively, and 35.9% and 36.4% during the six months ended March 31, 2007 and 2006, respectively. The provision for income taxes during interim quarterly reporting periods is based on our estimates of the effective tax rates for the respective full fiscal year.

Our effective tax rate for the quarter and six months ended March 31, 2007 was adversely impacted by the sale of our mortgage banking solutions product line, due to \$3.3 million of goodwill associated with the product line that was not deductible for income tax purposes. As a result, the sale increased our effective tax rate by 3.6% and 1.7% for the quarter and six months ended March 31, 2007, respectively. In addition, the increase in our effective tax rate was the result of our inability to recognize tax benefits on losses in certain foreign jurisdictions.

In addition to the factors described in the preceding paragraph, our effective tax rate for the six months ended March 31, 2007, was favorably impacted by a benefit of \$1.8 million related to a favorable settlement of a state tax examination. Our effective tax rate was also favorably impacted by the recognition of \$0.5 million of U.S. federal research tax credits related to fiscal 2006. We were unable to recognize these credits during the last nine months of fiscal 2006 as legislation providing for this credit had expired. In fiscal 2007, legislation was enacted that provided for retroactive extension of this credit.

### **Operating Income**

The following table sets forth certain summary information on a segment basis related to our operating income for the fiscal periods indicated.

Segment	Quarter Ended March 31,		Period-to-Period Change (In thousands)	Period-to-Period Percentage Change
	2007	2006		
Strategy Machine Solutions	\$ 18,144	\$ 22,547	\$ (4,403)	(20)%
Scoring Solutions	27,137	26,504	633	2%
Professional Services	1,582	5,325	(3,743)	(70)%
Analytic Software Tools	(1,675)	(1,348)	(327)	(24)%
Segment operating income	45,188	53,028	(7,840)	(15)%
Unallocated share-based compensation	(10,508)	(10,126)	(382)	(4)%
Unallocated restructuring and acquisition-related	—	(2,184)	2,184	100%
Unallocated gain on sale of product line assets	1,541	—	1,541	—
Operating income	<u>\$ 36,221</u>	<u>\$ 40,718</u>	(4,497)	(11)%

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Segment	Six Months Ended March 31,		Period-to-Period Change (In thousands)	Period-to-Period Percentage Change
	2007	2006		
Strategy Machine Solutions	\$ 38,007	\$ 43,165	\$ (5,158)	(12)%
Scoring Solutions	56,016	56,038	(22)	—
Professional Services	5,030	7,244	(2,214)	(31)%
Analytic Software Tools	608	(536)	1,144	—
Segment operating income	99,661	105,911	(6,250)	(6)%
Unallocated share-based compensation	(20,080)	(19,640)	(440)	(2)%
Unallocated restructuring and acquisition-related	—	(1,510)	1,510	100%
Unallocated gain on sale of product line assets	1,541	—	1,541	—
Operating income	<u>\$ 81,122</u>	<u>\$ 84,761</u>	(3,639)	(4)%

The quarter over quarter decrease of \$4.5 million in operating income was attributable to a decrease in segment revenues, partially offset by the gain recognized on the sale of the mortgage banking solutions product line and the restructuring and acquisition-related costs that were recognized in the year ago quarter. At the segment level, the decrease in segment operating income was driven by decreases of \$4.4 million, \$3.7 million and \$0.3 million in segment operating income within our Strategy Machine Solutions, Professional Services and Analytic Software Tools segments, respectively. The decline was partially offset by a \$0.6 million increase in segment operating income within our Scoring Solutions segment. The decrease in Strategy Machine Solutions segment operating income was attributable to a decline in sales of *fraud solutions*, *consumer solutions*, *mortgage banking solutions*, and *customer management solutions* products. The decrease in Professional Services segment operating income was the result of the decrease in sales and higher personnel costs to support increased professional services activities. In our Analytic Software Tools segment, an increase in sales of Model Builder products was more than offset by higher operating costs. The increase in Scoring Solutions segment operating income was attributable primarily to a modest increase in revenues along with a slight decline in operating costs. We believe that operating income as a percentage of revenues in our Scoring Solutions segment may decline in the future due to lower operating margins on new products.

The year-to-date period over period decrease of \$3.6 million in operating income was attributable to an increase in segment operating expenses. The decrease in operating income was partially offset by the gain recognized on the sale of the mortgage banking solutions product line and the restructuring and acquisition-related costs that were recognized in the year ago period. At the segment level, the decrease in segment operating income was driven by decreases of \$5.2 million and \$2.2 million in segment operating income within our Strategy Machine Solutions and Professional Services segments, respectively. The decrease was partially offset by a \$1.1 million increase in segment operating income within our Analytic Software Tools segment. The decrease in Strategy Machine Solutions segment operating income was attributable to a decline in sales of *mortgage banking solutions*, *consumer solutions*, *fraud solutions* and *insurance and healthcare solutions* products. The decrease in Professional Services segment operating income was the result of higher personnel costs to support increased professional services activities, which more than offset the increase in segment revenues. In our Analytic Software Tools segment, higher segment operating income was due to an increase in sales of licenses for our EDM products, partially offset by increased personnel costs.

**Capital Resources and Liquidity**

***Cash Flows from Operating Activities***

Our primary method for funding operations and growth has been through cash flows generated from operating activities. Net cash provided by operating activities decreased from \$109.7 million during the six months ended March 31, 2006 to \$88.4 million during the six months ended March 31, 2007. Operating cash flows were negatively impacted by an increase in trade receivables of \$16.8 million. The increase in trade receivables resulted from internal process inefficiencies, slower collections associated with certain international clients and longer payment terms on certain customer contracts. Operating cash flows were also negatively impacted by the decline in earnings during the six months ended March 31, 2007 and cash paid for restructuring and acquisition-related liabilities.

***Cash Flows from Investing Activities***

Net cash provided by investing activities totaled \$14.8 million during the six months ended March 31, 2007, compared to net cash

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used in investing activities of \$4.3 million during the six months ended March 31, 2006. The change in cash flows from investing activities was primarily attributable to \$13.9 million in cash received from the sale of our mortgage banking solutions product line in the current six-month period, a \$9.4 million increase in proceeds from sales and maturities of marketable securities, net of purchases, and a \$3.5 million increase in property and equipment purchases.

### ***Cash Flows from Financing Activities***

Net cash used by financing activities totaled \$57.2 million during the six months ended March 31, 2007, compared to net cash provided by financing activities of \$35.5 million during the six months ended March 31, 2006. The change in cash flows from financing activities was primarily due to a \$183.7 million increase in common stock repurchased, a \$70.0 million increase in cash proceeds from borrowings under a revolving credit facility and a \$16.3 million increase in proceeds from the issuance of common stock under employee stock plans. We used cash provided by operations, borrowings under the revolving credit facility and proceeds from stock issued under employee stock plans to fund common stock repurchased during the six months ended March 31, 2007.

### ***Repurchases of Common Stock***

From time to time, we repurchase our common stock in the open market pursuant to programs approved by our Board of Directors. In November 2006, our Board of Directors approved a new common stock repurchase program that replaced a previous program. The new program allows us to purchase shares of our common stock up to an aggregate cost of \$500.0 million. Through March 31, 2007, we had repurchased 4,817,900 shares of our common stock under this new program for an aggregate cost of \$196.4 million.

### ***Dividends***

During the quarter ended March 31, 2007, we paid a quarterly dividend of two cents per common share, which is representative of the eight cents per year dividend we have paid in recent years. Our dividend rate is set by the Board of Directors on a quarterly basis taking into account a variety of factors, including among others, our operating results and cash flows, general economic and industry conditions, our obligations, changes in applicable tax laws and other factors deemed relevant by the Board. Although we expect to continue to pay dividends at the current rate, our dividend rate is subject to change from time to time based on the Board's business judgment with respect to these and other relevant factors.

### ***Credit Agreement***

In October 2006, we entered into a five-year \$300 million unsecured revolving credit facility with a syndicate of banks. The credit facility may be increased to \$500 million subject to certain terms and conditions. Proceeds from the credit facility can be used for capital requirements and general business purposes and may be used for the refinancing of existing debt, acquisitions and repurchases of our common stock. Interest on amounts borrowed under the credit facility is based on (i) a base rate, which is the greater of (a) the prime rate and (b) the Federal Funds rate plus 0.50% or (ii) LIBOR plus an applicable margin. The margin on LIBOR borrowings ranges from 0.30% to 0.55% and is determined based on our consolidated leverage ratio. In addition, we must pay utilization fees if borrowings and commitments under the credit facility exceed 50% of the total credit facility commitment, as well as facility fees. The credit facility contains certain restrictive covenants, including maintenance of consolidated leverage and fixed charge coverage ratios. The credit facility contains other covenants typical of unsecured facilities. As of March 31, 2007, we had \$70.0 million of borrowings outstanding under the credit facility at an average interest rate of 5.675%.

### ***Capital Resources and Liquidity Outlook***

As of March 31, 2007, we had \$301.6 million in cash, cash equivalents and marketable security investments. We believe that these balances, as well as borrowings from our \$300 million revolving credit facility and anticipated cash flows from operating activities, will be sufficient to fund our working and other capital requirements and any repayment of existing debt over the course of the next twelve months and for the foreseeable future. In addition, we may seek to refinance all or part of our Senior Notes in the event the holders require us to repurchase them. In the normal course of business, we evaluate the merits of acquiring technology or businesses, or establishing strategic relationships with or investing in these businesses. We may elect to use available cash and cash equivalents and marketable security investments to fund such activities in the future. In the event additional needs for cash arise, we may raise additional funds from a combination of sources, including the potential issuance of debt or equity securities. Additional financing might not be available on terms favorable to us, or at all. If adequate funds were not available or were not available on acceptable terms, our ability to take advantage of unanticipated opportunities or respond to competitive pressures could be limited.

## **Off-Balance Sheet Arrangements**

We do not have any off-balance sheet arrangements that have or are reasonably likely to have a current or future material effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures, or capital resources.

## **Critical Accounting Policies and Estimates**

We prepare our consolidated financial statements in conformity with U.S. generally accepted accounting principles. These accounting principles require management to make certain judgments and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities as of the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. We periodically evaluate our estimates including those relating to revenue recognition, the allowance for doubtful accounts, goodwill and other intangible assets resulting from business acquisitions, internal-use software, income taxes and contingencies and litigation. We base our estimates on historical experience and various other assumptions that we believe to be reasonable based on the specific circumstances, the results of which form the basis for making judgments about the carrying value of certain assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

We believe the following critical accounting policies involve the most significant judgments and estimates used in the preparation of our consolidated financial statements:

### ***Revenue Recognition***

Software license fee revenue is recognized when persuasive evidence of an arrangement exists, delivery of the product has occurred at our customer's location, the fee is fixed or determinable and collection is probable. We use the residual method to recognize revenue when an arrangement includes one or more elements to be delivered at a future date and vendor-specific objective evidence ("VSOE") of the fair value of all undelivered elements exists. VSOE of fair value is based on the normal pricing practices for those products and services when sold separately by us and customer renewal rates for post-contract customer support services. Under the residual method, the fair value of the undelivered elements is deferred and the remaining portion of the arrangement fee is recognized as revenue. If evidence of the fair value of one or more undelivered elements does not exist, the revenue is deferred and recognized when delivery of those elements occurs or when fair value can be established. The determination of whether fees are fixed or determinable and collection is probable involves the use of assumptions. We evaluate contract terms and customer information to ensure that these criteria are met prior to our recognition of license fee revenue. Changes to the elements in a software arrangement, the ability to identify VSOE for those elements, the fair value of the respective elements, and changes to a product's estimated life cycle could materially impact the amount of earned and unearned revenue.

When software licenses are sold together with implementation or consulting services, license fees are recognized upon delivery provided that the above criteria are met, payment of the license fees is not dependent upon the performance of the services, and the services do not provide significant customization or modification of the software products and are not essential to the functionality of the software that was delivered. For arrangements with services that are essential to the functionality of the software, the license and related service revenues are recognized using contract accounting as described below.

If at the outset of an arrangement we determine that the arrangement fee is not fixed or determinable, revenue is deferred until the arrangement fee becomes due, assuming all other revenue recognition criteria have been met. If at the outset of an arrangement we determine that collectibility is not probable, revenue is deferred until the earlier of when collectibility becomes probable or the receipt of payment. If there is uncertainty as to the customer's acceptance of our deliverables, revenue is not recognized until the earlier of receipt of customer acceptance, expiration of the acceptance period or when we can demonstrate we meet the acceptance criteria.

Revenues from post-contract customer support services, such as software maintenance, are recognized on a straight-line basis over the term of the support period. The majority of our software maintenance agreements provide technical support as well as unspecified software product upgrades and releases when and if made available by us during the term of the support period.

Revenues recognized from our credit scoring, data processing, data management and internet delivery services are recognized as these services are performed, provided persuasive evidence of an arrangement exists, fees are fixed or determinable, and collection is reasonably assured. The determination of certain of our credit scoring and data processing revenues requires the use of estimates, principally related to transaction volumes in instances where these volumes are reported to us by our clients on a monthly or quarterly

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basis in arrears. In these instances, we estimate transaction volumes based on preliminary customer transaction information, if available, or based on average actual reported volumes for an immediate trailing period. Differences between our estimates and actual final volumes reported are recorded in the period in which actual volumes are reported. We have not experienced significant variances between our estimates and actual reported volumes in the past and anticipate that we will be able to continue to make reasonable estimates in the future. If for some reason we were unable to reasonably estimate transaction volumes in the future, revenue may be deferred until actual customer data was received, and this could have a material impact on our results of operations during the period of time that we changed accounting methods.

Transactional or unit-based license fees under software license arrangements, network service and internally-hosted software agreements are recognized as revenue based on system usage or when fees based on system usage exceed monthly minimum license fees, provided persuasive evidence of an arrangement exists, fees are fixed or determinable and collection is probable. The determination of certain of our transactional or unit-based license fee revenues requires the use of estimates, principally related to transaction usage or active account volumes in instances where this information is reported to us by our clients on a monthly or quarterly basis in arrears. In these instances, we estimate transaction volumes based on preliminary customer transaction information, if available, or based on average actual reported volumes for an immediate trailing period. Differences between our estimates and actual final volumes reported are recorded in the period in which actual volumes are reported. We have not experienced significant variances between our estimates and actual reported volumes in the past and anticipate that we will be able to continue to make reasonable estimates in the future. If for some reason we were unable to reasonably estimate customer account or transaction volumes in the future, revenue would be deferred until actual customer data was received, and this could have a material impact on our consolidated results of operations.

We provide consulting, training, model development and software integration services under both hourly-based time and materials and fixed-priced contracts. Revenues from these services are generally recognized as the services are performed. For fixed-price service contracts, we apply the percentage-of-completion method of contract accounting to determine progress towards completion, which requires the use of estimates. In such instances, management is required to estimate the input measures, generally based on hours incurred to date compared to total estimated hours of the project, with consideration also given to output measures, such as contract milestones, when applicable. Adjustments to estimates are made in the period in which the facts requiring such revisions become known and, accordingly, recognized revenues and profits are subject to revisions as the contract progresses to completion. Estimated losses, if any, are recorded in the period in which current estimates of total contract revenue and contract costs indicate a loss. If substantive uncertainty related to customer acceptance of services exists, we apply the completed contract method of accounting and defer the associated revenue until the contract is completed. If we are unable to accurately estimate the input measures used for percentage-of-completion accounting, revenue would be deferred until the contract is complete, and this could have a material impact on our consolidated results of operations.

Revenue recognized under the percentage-of-completion method in excess of contract billings is recorded as an unbilled receivable. Such amounts are generally billable upon reaching certain performance milestones as defined by individual contracts. Billings collected in advance of performance and recognition of revenue under contracts are recorded as deferred revenue.

In certain of our non-software arrangements, we enter into contracts that include the delivery of a combination of two or more of our service offerings. Typically, such multiple element arrangements incorporate the design and development of data management tools or systems and an ongoing obligation to manage, host or otherwise run solutions for our customer. Such arrangements are divided into separate units of accounting provided that the delivered item has stand-alone value and there is objective and reliable evidence of the fair value of the undelivered items. The total arrangement fee is allocated to the undelivered elements based on their fair values and to the initial delivered elements using the residual method. Revenue is recognized separately, and in accordance with our revenue recognition policy, for each element.

As described above, sometimes our customer arrangements have multiple deliverables, including service elements. Generally, our multiple element arrangements fall within the scope of specific accounting standards that provide guidance regarding the separation of elements in multiple-deliverable arrangements and the allocation of consideration among those elements (e.g., American Institute of Certified Public Accountants Statement of Position (“SOP”) No. 97-2, *Software Revenue Recognition*, as amended). If not, we apply the separation provisions of Emerging Issues Task Force (“EITF”) Issue No. 00-21, *Revenue Arrangements with Multiple Deliverables*. The provisions of EITF Issue No. 00-21 require us to unbundle multiple element arrangements into separate units of accounting when the delivered element(s) has stand-alone value and fair value of the undelivered element(s) exists. When we are able to unbundle the arrangement into separate units of accounting, we apply one of the accounting policies described above to each unit. If we are unable to unbundle the arrangement into separate units of accounting, we apply one of the accounting policies described above to the entire arrangement. Sometimes this results in recognizing the entire arrangement fee when delivery of the last element in a multiple element arrangement occurs. For example, if the last undelivered element is a service, we recognize revenue for the entire

arrangement fee as the service is performed, or if no pattern of performance is discernable, we recognize revenue on a straight-line basis over the term of the arrangement.

We record revenue on a net basis for those sales in which we have in substance acted as an agent or broker in the transaction.

#### ***Allowance for Doubtful Accounts***

We make estimates regarding the collectibility of our accounts receivable. When we evaluate the adequacy of our allowance for doubtful accounts, we analyze specific accounts receivable balances, historical bad debts, customer creditworthiness, current economic trends and changes in our customer payment cycles. Material differences may result in the amount and timing of expense for any period if we were to make different judgments or utilize different estimates. If the financial condition of our customers deteriorates resulting in an impairment of their ability to make payments, additional allowances might be required. We have not experienced significant variances in the past between our estimated and actual doubtful accounts and anticipate that we will be able to continue to make reasonable estimates in the future. If for some reason we did not reasonably estimate the amount of our doubtful accounts in the future, it could have a material impact on our consolidated results of operations.

#### ***Business Acquisitions; Valuation of Goodwill and Other Intangible Assets***

Our business acquisitions typically result in the recognition of goodwill and other intangible assets, and in certain cases non-recurring charges associated with the write-off of in-process research and development (“IPR&D”), which affect the amount of current and future period charges and amortization expense. Goodwill represents the excess of the purchase price over the fair value of net assets acquired, including identified intangible assets, in connection with our business combinations accounted for by the purchase method of accounting. We amortize our definite-lived intangible assets using the straight-line method or based on forecasted cash flows associated with the assets over the estimated useful lives, while IPR&D is recorded as a non-recurring charge on the acquisition date. Goodwill is not amortized, but rather is periodically assessed for impairment.

The determination of the value of these components of a business combination, as well as associated asset useful lives, requires management to make various estimates and assumptions. Critical estimates in valuing certain of the intangible assets include but are not limited to: future expected cash flows from product sales and services, maintenance agreements, consulting contracts, customer contracts, and acquired developed technologies and patents or trademarks; expected costs to develop the IPR&D into commercially viable products and estimating cash flows from the projects when completed; the acquired company’s brand awareness and market position, as well as assumptions about the period of time the acquired products and services will continue to be used in our product portfolio; and discount rates. Management’s estimates of fair value and useful lives are based upon assumptions believed to be reasonable, but which are inherently uncertain and unpredictable. Unanticipated events and circumstances may occur and assumptions may change. Estimates using different assumptions could also produce significantly different results.

We continually review the events and circumstances related to our financial performance and economic environment for factors that would provide evidence of the impairment of our intangible assets. When impairment indicators are identified with respect to our previously recorded intangible assets, then we test for impairment using undiscounted cash flows. If such tests indicate impairment, then we measure the impairment as the difference between the carrying value of the asset and the fair value of the asset, which is measured using discounted cash flows. Significant management judgment is required in forecasting of future operating results, which are used in the preparation of the projected discounted cash flows and should different conditions prevail, material write downs of net intangible assets and other long-lived assets could occur. We periodically review the estimated remaining useful lives of our acquired intangible assets. A reduction in our estimate of remaining useful lives, if any, could result in increased amortization expense in future periods.

We test goodwill for impairment at the reporting unit level at least annually during the fourth quarter of each fiscal year and more frequently if impairment indicators are identified. We have determined that our reporting units are the same as our reportable segments. The first step of the goodwill impairment test is a comparison of the fair value of a reporting unit to its carrying value. We estimate the fair values of our reporting units using discounted cash flow valuation models and by comparing our reporting units to guideline publicly-traded companies. These methods require estimates of our future revenues, profits, capital expenditures, working capital, and other relevant factors, as well as selecting appropriate guideline publicly-traded companies for each reporting unit. We estimate these amounts by evaluating historical trends, current budgets, operating plans, industry data, and other relevant factors. The estimated fair value of each of our reporting units exceeded its respective carrying value in fiscal 2006, indicating the underlying goodwill of each reporting unit was not impaired as of our most recent testing date. Accordingly, we were not required to complete the second step of the goodwill impairment test. The timing and frequency of our goodwill impairment test is based on an ongoing assessment of events and circumstances that would more than likely reduce the fair value of a reporting unit below its carrying value.

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We will continue to monitor our goodwill balance and conduct formal tests on at least an annual basis or earlier when impairment indicators are present. There are various assumptions and estimates underlying the determination of an impairment loss, and estimates using different, but each reasonable, assumptions could produce significantly different results. Therefore, the timing and recognition of impairment losses by us in the future, if any, may be highly dependent upon our estimates and assumptions. We believe that the assumptions and estimates utilized were appropriate based on the information available to management.

### **Share-Based Compensation**

Prior to October 1, 2005, we accounted for our share-based employee compensation plans under the measurement and recognition provisions of Accounting Principles Board (“APB”) Opinion No. 25, *Accounting for Stock Issued to Employees*, and related Interpretations, as permitted by Financial Accounting Standards Board (“FASB”) SFAS No. 123, *Accounting for Stock-Based Compensation*. We generally recorded no employee compensation expense for options granted prior to October 1, 2005 as options granted generally had exercise prices equal to the fair market value of our common stock on the date of grant. We also recorded no compensation expense in connection with our 1999 Employee Stock Purchase Plan as the purchase price of the stock was not less than 85% of the lower of the fair market value of our common stock at the beginning of each offering period or at the end of each offering period. In accordance with SFAS No. 123, we disclosed our net income and earnings per share as if we had applied the fair value-based method in measuring compensation expense for our share-based incentive awards.

Effective October 1, 2005, we adopted the fair value recognition provisions of SFAS No. 123(R), *Share-Based Payment*, using the modified prospective transition method. Under that transition method, compensation expense that we recognize beginning on that date includes expense associated with the fair value of all awards granted on and after October 1, 2005, and expense for the unvested portion of previously granted awards outstanding on October 1, 2005. Results for prior periods have not been restated.

We estimate the fair value of options granted using the Black-Scholes option valuation model. We estimate the volatility of our common stock at the date of grant based on a combination of the implied volatility of publicly traded options on our common stock and our historical volatility rate, consistent with SFAS No. 123(R) and Securities and Exchange Commission Staff Accounting Bulletin No. 107 (“SAB 107”). Our decision to use implied volatility was based upon the availability of actively traded options on our common stock and our assessment that implied volatility is more representative of future stock price trends than historical volatility. We estimate expected term consistent with the simplified method identified in SAB 107 for share-based awards. We elected to use the simplified method as we changed the contractual life for share-based awards from ten to seven years starting in fiscal 2006. The simplified method calculates the expected term as the average of the vesting and contractual terms of the award. Previously, we estimated expected term based on historical exercise patterns. The dividend yield assumption is based on historical dividend payouts. The risk-free interest rate assumption is based on observed interest rates appropriate for the term of our employee options. We use historical data to estimate pre-vesting option forfeitures and record share-based compensation expense only for those awards that are expected to vest. For options granted, we amortize the fair value on a straight-line basis. All options are amortized over the requisite service periods of the awards, which are generally the vesting periods. If factors change we may decide to use different assumptions under the Black-Scholes option valuation model in the future, which could materially affect our net income and earnings per share.

### **Income Taxes**

We use the asset and liability approach to account for income taxes. This methodology recognizes deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax base of assets and liabilities and operating loss and tax credit carryforwards. We then record a valuation allowance to reduce deferred tax assets to an amount that more likely than not will be realized. We consider future taxable income and ongoing prudent and feasible tax planning strategies in assessing the need for the valuation allowance, which requires the use of estimates. If we determine during any period that we could realize a larger net deferred tax asset than the recorded amount, we would adjust the deferred tax asset to increase income for the period or reduce goodwill if such deferred tax asset relates to an acquisition. Conversely, if we determine that we would be unable to realize a portion of our recorded deferred tax asset, we would adjust the deferred tax asset to record a charge to income for the period or increase goodwill if such deferred tax asset relates to an acquisition. Although we believe that our estimates are reasonable, there is no assurance that our the valuation allowance will not need to be increased to cover additional deferred tax assets that may not be realizable, and such an increase could have a material adverse impact on our income tax provision and results of operations in the period in which such determination is made. In addition, the calculation of tax liabilities also involves significant judgment in estimating the impact of uncertainties in the application of complex tax laws. Resolution of these uncertainties in a manner inconsistent with management’s expectations could also have a material impact on our income tax provision and results of operations in the period in which such determination is made.

### ***Contingencies and Litigation***

We are subject to various proceedings, lawsuits and claims relating to products and services, technology, labor, shareholder and other matters. We are required to assess the likelihood of any adverse outcomes and the potential range of probable losses in these matters. If the potential loss is considered probable and the amount can be reasonably estimated, we accrue a liability for the estimated loss. If the potential loss is considered less than probable or the amount cannot be reasonably estimated, disclosure of the matter is considered. The amount of loss accrual or disclosure, if any, is determined after analysis of each matter, and is subject to adjustment if warranted by new developments or revised strategies. Due to uncertainties related to these matters, accruals or disclosures are based on the best information available at the time. Significant judgment is required in both the assessment of likelihood and in the determination of a range of potential losses. Revisions in the estimates of the potential liabilities could have a material impact on our consolidated financial position or consolidated results of operations.

### **New Accounting Pronouncements Not Yet Adopted**

In July 2006, the FASB issued FASB Interpretation No. 48 (“FIN 48”), *Accounting for Uncertainty in Income Taxes*, which prescribes a recognition threshold and measurement process for recording in the financial statements uncertain tax positions taken or expected to be taken in a tax return. Additionally, FIN 48 provides guidance on the derecognition, classification, accounting in interim periods and disclosure requirements for uncertain tax positions. The accounting provisions of FIN 48 will be effective for the Company beginning October 1, 2007. We are in the process of determining what effect, if any, the adoption of FIN 48 will have on our consolidated financial statements.

In September 2006, the SEC released Staff Accounting Bulletin (“SAB”) No. 108, *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements*, which provided the Staff’s view regarding the process of quantifying financial statement misstatements. SAB No. 108 requires an entity to quantify misstatements using both a balance sheet and income statement approach to determine if a misstatement is material. The evaluation requirements of SAB No. 108 are effective for fiscal years ending after November 15, 2006. We are in the process of determining what effect, if any, the adoption of SAB No. 108 will have on our consolidated financial statements.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measures*, which defines fair value, establishes a framework for measuring fair value and expands disclosures about assets and liabilities measured at fair value. The statement is effective for financial statements issued for fiscal years beginning after November 15, 2007. We are in the process of determining what effect, if any, the adoption of SFAS No. 157 will have on our consolidated financial statements.

In February 2007, the FASB issued Statement of Financial Accounting Standards No. 159, *The Fair Value Option for Financial Assets & Financial Liabilities — Including an Amendment of SFAS No. 115* (“SFAS 159”) SFAS 159 permits companies to choose to measure certain financial instruments and other items at fair value. The standard requires that unrealized gains and losses are reported in earnings for items measured using the fair value option. SFAS 159 will become effective for fiscal years beginning after November 15, 2007. We are in the process of determining what effect, if any, the adoption of SFAS 159 will have on our consolidated financial statements.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

#### **Market Risk Disclosures**

We are exposed to market risk related to changes in interest rates, equity market prices, and foreign currency exchange rates. We do not use derivative financial instruments for speculative or trading purposes.

#### **Interest Rate Risk**

We maintain an investment portfolio consisting mainly of income securities with an average maturity of three years or less. These available-for-sale securities are subject to interest rate risk and will fall in value if market interest rates increase. We have the ability to hold our fixed income investments until maturity, and therefore we would not expect our operating results or cash flows to be affected to any significant degree by the effect of a sudden change in market interest rates on our securities portfolio. The following table presents the principal amounts and related weighted-average yields for our investments with interest rate risk at March 31, 2007 and September 30, 2006:

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	March 31, 2007			September 30, 2006		
	Cost Basis	Carrying Amount	Average Yield	Cost Basis	Carrying Amount	Average Yield
	(In thousands)					
Cash and cash equivalents	\$ 122,455	\$ 122,447	4.84%	\$ 75,178	\$ 75,154	2.85%
Short-term investments	150,530	150,449	5.13%	152,446	152,141	4.79%
Long-term investments	23,324	23,320	5.27%	33,306	33,254	5.10%
	<u>\$ 296,309</u>	<u>\$ 296,216</u>	5.02%	<u>\$ 260,930</u>	<u>\$ 260,549</u>	4.27%

We are the issuer of 1.5% Senior Convertible Notes (“Senior Notes”) that mature in August 2023. The fair value of our Senior Notes, as determined based on quoted market prices, may increase or decrease due to various factors, including fluctuations in the market price of our common stock, fluctuations in market interest rates and fluctuations in general economic conditions. The following table presents the principal amounts, carrying amounts, and fair values for our Senior Notes at March 31, 2007 and September 30, 2006:

	March 31, 2007			September 30, 2006		
	Principal	Carrying Amount	Fair Value	Principal	Carrying Amount	Fair Value
	(In thousands)					
Senior Notes	\$400,000	\$400,000	\$414,000	\$400,000	\$400,000	\$407,000

We have interest rate risk with respect to our five-year \$300 million unsecured revolving credit facility. Interest rates are applied to amounts outstanding under this facility at variable rates based on Federal Funds rate plus 0.50% or LIBOR plus margins that range from 0.30% to 0.55% based on our consolidated leverage ratio. A change in interest rates on this variable rate debt impacts the interest incurred and cash flows, but does not impact the fair value of the instrument. As of March 31, 2007 we had \$70.0 million of borrowings outstanding on this facility and we had no borrowings outstanding as of September 30, 2006.

### Forward Foreign Currency Contracts

We maintain a program to manage our foreign currency exchange rate risk on existing foreign currency receivable and bank balances by entering into forward contracts to sell or buy foreign currency. At period end, foreign-denominated receivables and cash balances held by our U.S. reporting entities are remeasured into the U.S. dollar functional currency at current market rates. The change in value from this remeasurement is then reported as a foreign exchange gain or loss for that period in our accompanying consolidated statements of income and the resulting gain or loss on the forward contract mitigates the exchange rate risk of the associated assets. All of our forward foreign currency contracts have maturity periods of less than three months. Such derivative financial instruments are subject to market risk.

The following table summarizes our outstanding forward foreign currency contracts, by currency at March 31, 2007:

	Foreign Currency	Contract Amount		Fair Value US\$
		US\$	(In thousands)	
Sell foreign currency:				
EURO (EUR)	EUR 9,650	\$12,866		\$—
Japanese Yen (YEN)	YEN 105,000	893		—
Buy foreign currency:				
British Pound (GBP)	GBP 818	\$ 1,600		\$—

The forward foreign currency contracts were all entered into on March 31, 2007, therefore, the fair value was \$0 on that date.

### Item 4. Controls and Procedures

#### *Evaluation of Disclosure Controls and Procedures*

An evaluation was carried out under the supervision and with the participation of Fair Isaac’s management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of Fair Isaac’s disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”)) as of the end

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of the period covered by this quarterly report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that Fair Isaac's disclosure controls and procedures are effective to ensure that information required to be disclosed by Fair Isaac in reports that it files or submits under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in SEC rules and forms and (ii) accumulated and communicated to the Chief Executive Officer and Chief Financial Officer to allow timely decisions regarding required disclosure.

### **Changes in Internal Control over Financial Reporting**

No change in Fair Isaac's internal control over financial reporting was identified in connection with the evaluation required by Rule 13a-15(d) of the Exchange Act that occurred during the period covered by this quarterly report and that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## **PART II – OTHER INFORMATION**

### **Item 1. Legal Proceedings**

We are a defendant in a lawsuit captioned as *Robbie Hillis v. Equifax Consumer Services, Inc. and Fair Isaac, Inc.*, which is pending in the U.S. District Court for the Northern District of Georgia. The plaintiff claims that the defendants have jointly sold the Score Power® credit score product in violation of certain procedural requirements under the Credit Repair Organizations Act ("CROA"), and in violation of the antifraud provisions of that statute. The plaintiff also claims that the defendants are "credit repair organizations" under CROA. The plaintiff is seeking certification of a class on behalf of all individuals who purchased products containing Score Power from the defendants in the five year period prior to the filing of the Complaint on November 14, 2004. The plaintiff claims damages of an unspecified amount, and further claims that Equifax and Fair Isaac were unjustly enriched such that all payments should be refunded. On February 5, 2007, the plaintiff, Equifax and Fair Isaac entered into a Settlement Agreement to resolve this lawsuit and the Christy Slack lawsuit (described below). This matter and the Christy Slack matter were consolidated in the Northern District of Georgia, and the Settlement Agreement was preliminarily approved by the Court on February 8, 2007. Under the terms of the settlement, Fair Isaac will pay a portion of the plaintiff's legal fees, will provide three months of its ScoreWatch product for free to participating class members, and will make certain changes to its myfico.com website. Fair Isaac has delivered notices to class members and is awaiting a hearing on or about June 4, 2007, to seek final approval of the settlement and to have a final judgment entered.

We are a defendant in a lawsuit captioned as *Christy Slack v. Fair Isaac Corporation and MyFICO Consumer Services, Inc.*, which is pending in the United States District Court for the Northern District of California. As in the Hillis matter, the plaintiff is claiming that the defendants violated certain procedural requirements of CROA, and violated the antifraud provisions of CROA, with respect to the sale of credit score products on our myFICO.com website. The plaintiff also claims that the defendants violated the California Credit Services Act (the "CSA") and were unjustly enriched. The plaintiff has sought certification of a class on behalf of all individuals who purchased credit score products from us on the myFICO.com website in the five year period prior to the filing of the Complaint on January 18, 2005. This matter is subject to the Settlement Agreement described in the previous paragraph.

If the Court approves the settlement and judgment becomes final, Fair Isaac will be released from liability for the claims asserted in the Hillis and Slack lawsuits and the Court will issue an injunction to implement the referenced changes to the myFICO.com website. We believe the resolution of these claims in accordance with the Settlement Agreement will not result in a material adverse impact to our consolidated financial condition.

### **Item 1A. Risk Factors**

#### **Risks Related to Our Business**

*We have expanded the pursuit of our EDM strategy, and we may not be successful which could cause our growth prospects and results of operations to suffer.*

We have expanded the pursuit of our business objective to become a leader in helping businesses automate and improve decisions across their enterprises, an approach that we commonly refer to as Enterprise Decision Management, or "EDM." Our EDM strategy is designed to enable us to increase our business by selling multiple products to clients, as well as to enable the development of custom client solutions that may lead to opportunities to develop new proprietary scores or other new proprietary products. The market may be unreceptive to this general EDM business approach, including being unreceptive to purchasing multiple products from us or

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unreceptive to our customized solutions. If our EDM strategy is not successful, we may not be able to grow our business, growth may occur more slowly than we anticipate or our revenues and profits may decline.

***We recently restructured the method by which we sell our products and services and if our new sales strategy is not successful, our business will be harmed.***

Previously, we sold our products and services in a product-focused manner. As part of our expanded EDM strategy, we now sell our products and services using a client-centric approach which focuses on delivering complete solutions involving multiple products or suites of products for our customers through various means, including the use of client teams called Integrated Client Networks (or “ICNs”) that focus on customers by vertical market and geography, and the use of an integrated consulting and sales approach. If our employees are not able to adjust rapidly enough to this ICN approach, then we may be unable to maintain or increase our revenues. Further, there can be no assurance that our customers and potential customers will react positively to EDM or this new selling approach and, as a result, that we will continue to maintain or increase revenues. If revenues eventually increase as a result of this change, there is no assurance that any increase will occur as quickly as we might anticipate.

***We derive a substantial portion of our revenues from a small number of products and services, and if the market does not continue to accept these products and services, our revenues will decline.***

As we attempt to implement our EDM strategy, we expect that revenues derived from our scoring solutions, account management solutions, fraud solutions, originations, collections, and insurance solutions products and services will continue to account for a substantial portion of our total revenues for the foreseeable future. Our revenues will decline if the market does not continue to accept these products and services. Factors that might affect the market acceptance of these products and services include the following:

- changes in the business analytics industry;
- changes in technology;
- our inability to obtain or use state fee schedule or claims data in our insurance products;
- saturation of market demand;
- loss of key customers;
- industry consolidation;
- failure to execute our client-centric selling approach; and
- inability to successfully sell our products in new vertical markets.

***If we are unable to access new markets or develop new distribution channels, our business and growth prospects could suffer.***

We expect that part of the growth that we seek to achieve through our EDM strategy will be derived from the sale of EDM products and service solutions in industries and markets we do not currently serve. We also expect to grow our business by delivering our EDM solutions through additional distribution channels. If we fail to penetrate these industries and markets to the degree we anticipate utilizing our EDM strategy, or if we fail to develop additional distribution channels, we may not be able to grow our business, growth may occur more slowly than we anticipate or our revenues and profits may decline.

***If we are unable to develop successful new products or if we experience defects, failures and delays associated with the introduction of new products, our business could suffer serious harm.***

Our growth and the success of our EDM strategy depends upon our ability to develop and sell new products or suites of products. If we are unable to develop new products, or if we are not successful in introducing new products, we may not be able to grow our business, or growth may occur more slowly than we anticipate. In addition, significant undetected errors or delays in new products or new versions of products may affect market acceptance of our products and could harm our business, financial condition or results of operations. In the past, we have experienced delays while developing and introducing new products and product enhancements, primarily due to difficulties developing models, acquiring data and adapting to particular operating environments. We have also experienced errors or “bugs” in our software products, despite testing prior to release of the products. Software errors in our products could affect the ability of our products to work with other hardware or software products, could delay the development or release of new products or new versions of products and could adversely affect market acceptance of our products. Errors or defects in our products that are significant, or are perceived to be significant, could result in rejection of our products, damage to our reputation, loss of revenues, diversion of development resources, an increase in product liability claims, and increases in service and support costs and warranty claims.

***We rely on relatively few customers, as well as our contracts with the three major credit reporting agencies, for a significant portion of our revenues and profits. If the terms of these relationships change, our revenues and operating results could decline.***

Most of our customers are relatively large enterprises, such as banks, credit card processors, insurance companies, healthcare firms, retailers and telecommunications carriers. As a result, many of our customers and potential customers are significantly larger than we are and may have sufficient bargaining power to demand reduced prices and favorable nonstandard terms.

We also derive a substantial portion of our revenues and operating income from our contracts with the three major credit reporting agencies, TransUnion, Equifax and Experian, and other parties that distribute our products to certain markets. We are also currently involved in litigation with TransUnion, Equifax and Experian arising from their development and marketing of a credit scoring product competitive with our products. We have asserted various claims, including claims of unfair competition and antitrust, against each of the credit reporting agencies and their collective joint venture entity, VantageScore, LLC. This litigation could have a material adverse effect on our relationship with one or more of the major credit reporting agencies, or with major customers.

The loss of or a significant change in a relationship with a major customer, the loss of or a significant change in a relationship with one of the major credit reporting agencies with respect to their distribution of our products or with respect to our myFICO offerings, the loss of or a significant change in a relationship with a significant third-party distributor or the delay of significant revenues from these sources, could have a material adverse effect on our revenues and results of operations.

***We rely on relationships with third parties for marketing and distribution. If we experience difficulties in these relationships, our future revenues may be adversely affected.***

Our Scoring Solutions segment and Strategy Machine Solutions segment rely on distributors, and we intend to continue to market and distribute our products through existing and future distributor relationships. Our Scoring Solutions segment relies on, among others, TransUnion, Equifax and Experian. Failure of our existing and future distributors to generate significant revenues, demands by such distributors to change the terms on which they offer our products or our failure to establish additional distribution or sales and marketing alliances could have a material adverse effect on our business, operating results and financial condition. In addition, certain of our distributors presently compete with us and may compete with us in the future either by developing competitive products themselves or by distributing competitive offerings. For example, TransUnion, Equifax and Experian have developed a credit scoring product to compete directly with our products and are collectively attempting to sell the product. Competition from distributors or other sales and marketing partners could significantly harm sales of our products.

***If we do not engage in acquisition activity to the extent we have in the past, we may be unable to increase our revenues at historical growth rates.***

Our historical revenue growth has been augmented by numerous acquisitions, and we anticipate that acquisitions will continue to be an important part of our revenue growth. Our future revenue growth rate may decline if we do not make acquisitions of similar size and at a comparable rate as in the past.

***If we engage in acquisitions, significant investments in new businesses, or divestitures of existing businesses, we will incur a variety of risks, any of which may adversely affect our business.***

We have made in the past, and may make in the future, acquisitions of, or significant investments in, businesses that offer complementary products, services and technologies. Any acquisitions or investments will be accompanied by the risks commonly encountered in acquisitions of businesses, which may include:

- failure to achieve the financial and strategic goals for the acquired and combined business;
- overpayment for the acquired companies or assets;
- difficulty assimilating the operations and personnel of the acquired businesses;
- product liability exposure associated with acquired businesses or the sale of their products;
- disruption of our ongoing business;
- dilution of our existing stockholders and earnings per share;
- unanticipated liabilities, legal risks and costs;
- retention of key personnel;
- distraction of management from our ongoing business; and
- impairment of relationships with employees and customers as a result of integration of new management personnel.

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We have also divested ourselves of businesses in the past, and may do so again in the future. Any divestitures will be accompanied by the risks commonly encountered in the sale of businesses, which may include:

- disruption of our ongoing business;
- reductions of our revenues or earnings per share;
- unanticipated liabilities, legal risks and costs;
- the potential loss of key personnel;
- distraction of management from our ongoing business; and
- impairment of relationships with employees and customers as a result of migrating a business to new owners.

These risks could harm our business, financial condition or results of operations, particularly if they occur in the context of a significant acquisition. Acquisitions of businesses having a significant presence outside the U.S. will increase our exposure to the risks of conducting operations in international markets.

### ***The occurrence of certain negative events may cause fluctuations in our stock price.***

The market price of our common stock may be volatile and could be subject to wide fluctuations due to a number of factors, including variations in our revenues and operating results. We believe that you should not rely on period-to-period comparisons of financial results as an indication of future performance. Because many of our operating expenses are fixed and will not be affected by short-term fluctuations in revenues, short-term fluctuations in revenues may significantly impact operating results. Additional factors that may cause our stock price to fluctuate include the following:

- variability in demand from our existing customers;
- failure to meet the expectations of market analysts;
- changes in recommendations by market analysts;
- the lengthy and variable sales cycle of many products, combined with the relatively large size of orders for our products, increases the likelihood of short-term fluctuation in revenues;
- consumer dissatisfaction with, or problems caused by, the performance of our products;
- the timing of new product announcements and introductions in comparison with our competitors;
- the level of our operating expenses;
- changes in competitive conditions in the consumer credit, financial services and insurance industries;
- fluctuations in domestic and international economic conditions;
- our ability to complete large installations on schedule and within budget;
- acquisition-related expenses and charges; and
- timing of orders for and deliveries of software systems.

In addition, the financial markets have experienced significant price and volume fluctuations that have particularly affected the stock prices of many technology companies, and these fluctuations sometimes have been unrelated to the operating performance of these companies. Broad market fluctuations, as well as industry-specific and general economic conditions may adversely affect the market price of our common stock.

### ***Our products have long and variable sales cycles. If we do not accurately predict these cycles, we may not forecast our financial results accurately and our stock price could be adversely affected.***

We experience difficulty in forecasting our revenues accurately because the length of our sales cycles makes it difficult for us to predict the quarter in which sales will occur. In addition, our ICN selling approach is more complex than our prior sales approach because it emphasizes the sale of complete EDM solutions involving multiple products or services across our customers' organizations. This makes forecasting of revenues in any given period more difficult. As a result of our ICN approach and lengthening sales cycles, revenues and operating results may vary significantly from period to period. For example, the sales cycle for licensing our products typically ranges from 60 days to 18 months. Customers are often cautious in making decisions to acquire our products, because purchasing our products typically involves a significant commitment of capital, and may involve shifts by the customer to a new software and/or hardware platform or changes in the customer's operational procedures. Since our EDM strategy contemplates the sale of multiple decision solutions to a customer, expenditures by any given customer are expected to be larger than with our prior sales approach. This may cause customers to make purchasing decisions more cautiously. Delays in completing sales can arise while customers complete their internal procedures to approve large capital expenditures and test and accept our

applications. Consequently, we face difficulty predicting the quarter in which sales to expected customers will occur and experience fluctuations in our revenues and operating results. If we are unable to accurately forecast our revenues, our stock price could be adversely affected.

***We typically have revenue-generating transactions concentrated in the final weeks of a quarter which may prevent accurate forecasting of our financial results and cause our stock price to decline.***

Large portions of our software license agreements are consummated in the weeks immediately preceding quarter end. Before these agreements are consummated we create and rely on forecasted revenues for planning, modeling and earnings guidance. Forecasts, however, are only estimates and actual results may vary for a particular quarter or longer periods of time. Consequently, significant discrepancies between actual and forecasted results could limit our ability to plan, budget or provide accurate guidance, which could adversely affect our stock price. Any publicly-stated revenue or earnings projections are subject to this risk.

***The failure to recruit and retain additional qualified personnel could hinder our ability to successfully manage our business.***

Our EDM strategy and our future success will depend in large part on our ability to attract and retain experienced sales, consulting, research and development, marketing, technical support and management personnel. The complexity of our products requires highly trained customer service and technical support personnel to assist customers with product installation and deployment. The labor market for these individuals is very competitive due to the limited number of people available with the necessary technical skills and understanding and may become more competitive with general market and economic improvement. We cannot be certain that our compensation strategies will be perceived as competitive by current or prospective employees. This could impair our ability to recruit and retain personnel. We have experienced difficulty in recruiting qualified personnel, especially technical, sales and consulting personnel, and we may need additional staff to support new customers and/or increased customer needs. We may also recruit skilled technical professionals from other countries to work in the United States. Limitations imposed by immigration laws in the United States and abroad and the availability of visas in the countries where we do business could hinder our ability to attract necessary qualified personnel and harm our business and future operating results. There is a risk that even if we invest significant resources in attempting to attract, train and retain qualified personnel, we will not succeed in our efforts, and our business could be harmed. Non-appreciation in the value of our stock may adversely affect our ability to use equity and equity based incentive plans to attract and retain personnel, and may require us to use alternative and more expensive forms of compensation for this purpose.

***The failure to obtain certain forms of model construction data from our customers or others could harm our business.***

We must develop or obtain a reliable source of sufficient amounts of current and statistically relevant data to analyze transactions and update our products. In most cases, these data must be periodically updated and refreshed to enable our products to continue to work effectively in a changing environment. We do not own or control much of the data that we require, most of which is collected privately and maintained in proprietary databases. Customers and key business alliances provide us the data we require to analyze transactions, report results and build new models. Our EDM strategy depends in part upon our ability to access new forms of data to develop custom and proprietary analytic tools. If we fail to maintain sufficient sourcing relationships with our customers and business alliances, or if they decline to provide such data due to legal privacy concerns, competition concerns, prohibitions or a lack of permission from their customers, we could lose access to required data and our products might become less effective. In addition, certain of our insurance solutions products use data from state workers' compensation fee schedules adopted by state regulatory agencies. Third parties have asserted copyright interests in these data, and these assertions, if successful, could prevent us from using these data. Any interruption of our supply of data could seriously harm our business, financial condition or results of operations.

***We will continue to rely upon proprietary technology rights, and if we are unable to protect them, our business could be harmed.***

Our success depends, in part, upon our proprietary technology and other intellectual property rights. To date, we have relied primarily on a combination of copyright, patent, trade secret, and trademark laws, and nondisclosure and other contractual restrictions on copying and distribution to protect our proprietary technology. This protection of our proprietary technology is limited, and our proprietary technology could be used by others without our consent. In addition, patents may not be issued with respect to our pending or future patent applications, and our patents may not be upheld as valid or may not prevent the development of competitive products. Any disclosure, loss, invalidity of, or failure to protect our intellectual property could negatively impact our competitive position, and ultimately, our business. There can be no assurance that our protection of our intellectual property rights in the United States or abroad will be adequate or that others, including our competitors, will not use our proprietary technology without our consent. Furthermore, litigation may be necessary to enforce our intellectual property rights, to protect our trade secrets, or to determine the validity and scope of the proprietary rights of others. Such litigation could result in substantial costs and diversion of resources and could harm our business, financial condition or results of operations.

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Some of our technologies were developed under research projects conducted under agreements with various U.S. government agencies or subcontractors. Although we have commercial rights to these technologies, the U.S. government typically retains ownership of intellectual property rights and licenses in the technologies developed by us under these contracts, and in some cases can terminate our rights in these technologies if we fail to commercialize them on a timely basis. Under these contracts with the U.S. government, the results of research may be made public by the government, limiting our competitive advantage with respect to future products based on our research.

### ***If we are subject to infringement claims, it could harm our business.***

With recent developments in the law that permit patenting of business methods, we expect that products in the industry segments in which we compete, including software products, will increasingly be subject to claims of patent infringement as the number of products and competitors in our industry segments grow. We may need to defend claims that our products infringe patent, copyright or other rights, and as a result we may:

- incur significant defense costs or substantial damages;
- be required to cease the use or sale of infringing products;
- expend significant resources to develop or license a substitute non-infringing technology;
- discontinue the use of some technology; or
- be required to obtain a license under the intellectual property rights of the third party claiming infringement, which license may not be available or might require substantial royalties or license fees that would reduce our margins.

### ***Breaches of security, or the perception that e-commerce is not secure, could harm our business.***

Our business requires the appropriate and secure utilization of consumer and other sensitive information. Internet-based, electronic commerce requires the secure transmission of confidential information over public networks, and several of our products are accessed through the Internet, including our consumer services accessible through the [www.myFICO.com](http://www.myFICO.com) website. Security breaches in connection with the delivery of our products and services, including products and services utilizing the Internet, or well-publicized security breaches, and the trend toward broad consumer and general public notification of such incidents, could significantly harm our business, financial condition or results of operations. We cannot be certain that advances in criminal capabilities, discovery of new vulnerabilities, attempts to exploit vulnerabilities in our systems, data thefts, physical system or network break-ins or inappropriate access, or other developments will not compromise or breach the technology protecting the networks that access our net-sourced products, consumer services and proprietary database information.

### ***Protection from system interruptions is important to our business. If we experience a sustained interruption of our telecommunication systems it could harm our business.***

Systems or network interruptions could delay and disrupt our ability to develop, deliver or maintain our products and services, causing harm to our business and reputation and resulting in loss of customers or revenue. These interruptions can include fires, floods, earthquakes, power losses, equipment failures and other events beyond our control.

## **Risks Related to Our Industry**

### ***Our ability to increase our revenues will depend to some extent upon introducing new products and services. If the marketplace does not accept these new products and services, our revenues may decline.***

We have a significant share of the available market in portions of our Scoring Solutions segment and for certain services in our Strategy Machine Solutions segment, specifically, the markets for account management services at credit card processors and credit card fraud detection software. To increase our revenues, we must enhance and improve existing products and continue to introduce new products and new versions of existing products that keep pace with technological developments, satisfy increasingly sophisticated customer requirements and achieve market acceptance. We believe much of the future growth of our business and the success of our EDM strategy will rest on our ability to continue to expand into newer markets for our products and services, such as direct marketing, healthcare, insurance, small business lending, retail, telecommunications, personal credit management, the design of business strategies using Strategy Science technology and Internet services. These areas are relatively new to our product development and sales and marketing personnel. Products that we plan to market in the future are in various stages of development. We cannot assure you that the marketplace will accept these products. If our current or potential customers are not willing to switch to or adopt our new products and services, our revenues will decrease.

***If we fail to keep up with rapidly changing technologies, our products could become less competitive or obsolete.***

In our markets, technology changes rapidly, and there are continuous improvements in computer hardware, network operating systems, programming tools, programming languages, operating systems, database technology and the use of the Internet. If we fail to enhance our current products and develop new products in response to changes in technology or industry standards, or if we fail to bring product enhancements or new product developments to market quickly enough, our products could rapidly become less competitive or obsolete. For example, the rapid growth of the Internet environment creates new opportunities, risks and uncertainties for businesses, such as ours, which develop software that must also be designed to operate in Internet, intranet and other online environments. Our future success will depend, in part, upon our ability to:

- innovate by internally developing new and competitive technologies;
- use leading third-party technologies effectively;
- continue to develop our technical expertise;
- anticipate and effectively respond to changing customer needs;
- initiate new product introductions in a way that minimizes the impact of customers delaying purchases of existing products in anticipation of new product releases; and
- influence and respond to emerging industry standards and other technological changes.

***If our competitors introduce new products and pricing strategies, it could decrease our product sales and market share, or could pressure us to reduce our product prices in a manner that reduces our margins.***

We may not be able to compete successfully against our competitors, and this inability could impair our capacity to sell our products. The market for business analytics is new, rapidly evolving and highly competitive, and we expect competition in this market to persist and intensify. Our regional and global competitors vary in size and in the scope of the products and services they offer, and include:

- in-house analytic and systems developers;
- scoring model builders;
- enterprise resource planning (ERP) and customer relationship management (CRM) packaged solutions providers;
- business intelligence solutions providers;
- credit report and credit score providers;
- business process management solution providers;
- process modeling tools providers;
- automated application processing services providers;
- data vendors;
- neural network developers and artificial intelligence system builders;
- third-party professional services and consulting organizations;
- account/workflow management software providers;
- managed care organizations; and
- software tools companies supplying modeling, rules, or analytic development tools.

We expect to experience additional competition from other established and emerging companies, as well as from other technologies. For example, certain of our fraud solutions products compete against other methods of preventing credit card fraud, such as credit cards that contain the cardholder's photograph, smart cards, cardholder verification and authentication solutions and other card authorization techniques. Many of our anticipated competitors have greater financial, technical, marketing, professional services and other resources than we do and industry consolidation is creating even larger competitors in many of our markets. As a result, our competitors may be able to respond more quickly to new or emerging technologies and changes in customer requirements. They may also be able to devote greater resources than we can to develop, promote and sell their products. Many of these companies have extensive customer relationships, including relationships with many of our current and potential customers. Furthermore, new competitors or alliances among competitors may emerge and rapidly gain significant market share. For example, TransUnion, Equifax and Experian have formed an alliance that has developed a credit scoring product competitive with our products. If we are unable to respond as quickly or effectively to changes in customer requirements as our competition, our ability to expand our business and sell our products will be negatively affected.

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Our competitors may be able to sell products competitive to ours at lower prices individually or as part of integrated suites of several related products. This ability may cause our customers to purchase products that directly compete with our products from our competitors. Price reductions by our competitors could negatively impact our margins, and could also harm our ability to obtain new long-term contracts and renewals of existing long-term contracts on favorable terms.

***Government regulations that apply to us or to our customers may expose us to liability, affect our ability to compete in certain markets, limit the profitability of or demand for our products, or render our products obsolete. If these regulations are applied or are further developed in ways adverse to us, it could adversely affect our business and results of operations.***

Legislation and governmental regulation affect how our business is conducted and, in some cases, subject us to the possibility of future lawsuits arising from our products and services. Globally, legislation and governmental regulation also influence our current and prospective customers' activities, as well as their expectations and needs in relation to our products and services. Both our core businesses and our newer initiatives are affected globally by federal, regional, provincial, state and other jurisdictional regulations, including those in the following significant regulatory areas:

- Consumer report data and consumer reporting agencies. Examples in the U.S. include: the Fair Credit Reporting Act ("FCRA"), the Fair and Accurate Credit Transactions Act ("FACTA"), which amends FCRA, and certain proposed regulations under FACTA, presently under consideration;
- Identity theft and loss of data. Examples include FACTA and other regulations modeled after the current California Security Breach Notification Act, that require consumer notification of security breach incidents and additional federal and state legislative enactments in this area;
- Fair and non-discriminatory lending practices, such as the Equal Credit Opportunity Act ("ECOA");
- Privacy-related laws, including but not limited to the provisions of the Financial Services Modernization Act of 1999, also known as the Gramm Leach Bliley Act ("GLBA"), the Health Insurance Portability and Accountability Act of 1996 ("HIPAA"), the Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 ("USA Patriot Act") and similar state privacy laws;
- Extension of credit to consumers through the Electronic Fund Transfers Act, as well as non-governmental VISA and MasterCard electronic payment standards;
- Quasi-governmental regulations, such as Fannie Mae and Freddie Mac regulations for our mortgage services products;
- Insurance regulations related to our insurance products;
- The application or extension of consumer protection laws, including, state and federal laws governing the use of the Internet and telemarketing, and credit repair;
- Jurisdictional regulations applicable to international operations, including the European Union's Privacy Directive; and
- Sarbanes-Oxley Act ("SOX") regulations to verify internal process controls and require material event awareness and notification.

In making credit evaluations of consumers, performing fraud screening or user authentication, our customers are subject to requirements of multiple jurisdictions which may impose contradictory requirements. Privacy legislation such as GLBA or the European Union's Privacy Directive may also affect the nature and extent of the products or services that we can provide to customers, as well as our ability to collect, monitor and disseminate information subject to privacy protection. In addition to existing regulation, changes in legislative, judicial, regulatory or consumer environments could harm our business, financial condition or results of operations. For example, the FACTA amendments to FCRA will result in new regulation. These regulations or the interpretation of these amendments could affect the demand for or profitability of some of our products, including scoring and consumer products. New regulations pertaining to financial institutions could cause them to pursue new strategies, reducing the demand for our products. In addition, legislative reforms of workers' compensation laws that aim to simplify this area of regulation and curb abuses could diminish the need for, and the benefits provided by, certain of our insurance solutions products and services.

***Our revenues depend, to a great extent, upon conditions in the consumer credit, financial services and insurance industries. If any of our clients' industries experiences a downturn, it could harm our business, financial condition or results of operations.***

During fiscal 2006, 71% of our revenues were derived from sales of products and services to the consumer credit, financial services and insurance industries. A downturn in the consumer credit, the financial services or the insurance industry, including a downturn caused by increases in interest rates or a tightening of credit, among other factors, could harm our business, financial condition or results of operations. While the rate of account growth in the U.S. bankcard industry has been slowing and many of our large institutional customers have merged and consolidated in recent years, we have generated most of our revenue growth from our bankcard-related scoring and account management businesses by selling and cross-selling our products and services to large banks and

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other credit issuers. As this industry continues to consolidate, we may have fewer opportunities for revenue growth due to changing demand for our products and services that support customer acquisition programs of our customers. In addition, industry consolidation could affect the base of recurring revenues derived from contracts in which we are paid on a per-transaction basis if consolidated customers combine their operations under one contract. There can be no assurance that we will be able effectively to promote future revenue growth in our businesses.

While we are expanding our sales of consumer credit, financial services and insurance products and services into international markets, the risks are greater as we are less well-known and some of these markets are in their infancy.

### **Risk Related to External Conditions**

***If any of a number of material adverse developments occurs in general economic conditions and world events, such developments could affect demand for our products and services and harm our business.***

Purchases of technology products and services and decisioning solutions are subject to adverse economic conditions. When an economy is struggling, companies in many industries delay or reduce technology purchases, and we experience softened demand for our decisioning solutions and other products and services. If the current improvement in global economic conditions slows or reverses, or if there is an escalation in regional or continued global conflicts or terrorism, we may experience reductions in capital expenditures by our customers, longer sales cycles, deferral or delay of purchase commitments for our products and increased price competition, which may adversely affect our business and results of operations.

***In operations outside the United States, we are subject to unique risks that may harm our business, financial condition or results of operations.***

A growing portion of our revenues is derived from international sales. During fiscal 2006, 28% of our revenues were derived from business outside the United States. As part of our growth strategy, we plan to continue to pursue opportunities outside the United States, including opportunities in countries with economic systems that are in early stages of development and that may not mature sufficiently to result in growth for our business. Accordingly, our future operating results could be negatively affected by a variety of factors arising out of international commerce, some of which are beyond our control. These factors include:

- general economic and political conditions in countries where we sell our products and services;
- difficulty in staffing and efficiently managing our operations in multiple geographic locations and in various countries;
- effects of a variety of foreign laws and regulations, including restrictions on access to personal information;
- import and export licensing requirements;
- longer payment cycles;
- reduced protection for intellectual property rights;
- currency fluctuations;
- changes in tariffs and other trade barriers; and
- difficulties and delays in translating products and related documentation into foreign languages.

There can be no assurance that we will be able to successfully address each of these challenges in the near term. Additionally, some of our business will be conducted in currencies other than the U.S. dollar. Foreign currency transaction gains and losses are not currently material to our cash flows, financial position or results of operations. However, an increase in our foreign revenues could subject us to increased foreign currency transaction risks in the future.

In addition to the risk of depending on international sales, we have risks incurred in having research and development personnel located in various international locations. We currently have a substantial portion of our product development staff in international locations, some of which have political and developmental risks. If such risks materialize, our business could be damaged.

***Our anti-takeover defenses could make it difficult for another company to acquire control of Fair Isaac, thereby limiting the demand for our securities by certain types of purchasers or the price investors are willing to pay for our stock.***

Certain provisions of our Restated Certificate of Incorporation, as amended, could make a merger, tender offer or proxy contest involving us difficult, even if such events would be beneficial to the interests of our stockholders. These provisions include adopting a Shareholder Rights Agreement, commonly known as a "poison pill," and giving our board the ability to issue preferred stock and determine the rights and designations of the preferred stock at any time without stockholder approval. The rights of the holders of our common stock will be subject to, and may be adversely affected by, the rights of the holders of any preferred stock that may be issued

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in the future. The issuance of preferred stock, while providing flexibility in connection with possible acquisitions and other corporate purposes, could have the effect of making it more difficult for a third party to acquire, or discouraging a third party from acquiring, a majority of our outstanding voting stock. These factors and certain provisions of the Delaware General Corporation Law may have the effect of deterring hostile takeovers or otherwise delaying or preventing changes in control or changes in our management, including transactions in which our stockholders might otherwise receive a premium over the fair market value of our common stock.

*If we experience changes in tax laws or adverse outcomes resulting from examination of our income tax returns, it could adversely affect our results of operations.*

We are subject to federal and state income taxes in the United States and in certain foreign jurisdictions. Significant judgment is required in determining our worldwide provision for income taxes. Our future effective tax rates could be adversely affected by changes in tax laws, by our ability to generate taxable income in foreign jurisdictions in order to utilize foreign tax losses, and by the valuation of our deferred tax assets. In addition, we are subject to the examination of our income tax returns by the Internal Revenue Service and other tax authorities. We regularly assess the likelihood of adverse outcomes resulting from such examinations to determine the adequacy of our provision for income taxes. There can be no assurance that the outcomes from such examinations will not have an adverse effect on our operating results and financial condition.

## **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

### **Issuer Purchases of Equity Securities (1)**

<b>Period</b>	<b>Total Number of Shares Purchased</b>	<b>Average Price Paid per Share</b>	<b>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs</b>	<b>Maximum Dollar Value of Share that May Yet Be Purchased Under the Plans or Programs</b>
January 1, 2007 through January 31, 2007	—	—	—	\$345,510,098
February 1, 2007 through February 28, 2007	—	—	—	\$345,510,098
March 1, 2007 through March 31, 2007	<u>1,092,500</u>	\$38.40	<u>1,092,500</u>	\$303,556,545
	<u>1,092,500</u>	\$38.40	<u>1,092,500</u>	\$303,556,545

- (1) In November 2006, our Board of Directors canceled the August 2006 repurchase program and approved a new repurchase program that allows us to purchase up to an aggregate of \$500 million in shares of our common stock in the open market or through negotiated transactions. The November 2006 repurchase program does not have a fixed expiration date.

### **Item 3. Defaults Upon Senior Securities**

Not applicable.

### **Item 4. Submission of Matters to a Vote of Security Holders**

Our annual meeting of stockholders was held on February 12, 2007 and the following actions were taken:

#### **1. Election of Directors**

Stockholders elected six directors for one-year terms. The vote tabulation for individual directors was:

<b>NOMINEE</b>	<b>FOR</b>	<b>WITHHELD</b>
<b>Mr. A. George Battle</b>	49,772,021	691,768
<b>Mr. Tony J. Christianson</b>	48,200,026	2,263,763
<b>Mr. Alex W. Hart</b>	48,138,295	2,325,494
<b>Mr. Guy R. Henshaw</b>	49,824,720	638,069
<b>Mr. William J. Lansing</b>	37,321,100	13,142,689
<b>Ms. Margaret L. Taylor</b>	48,201,954	2,261,835

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### 2. Ratification of Independent Auditors

The stockholders ratified the appointment of Deloitte & Touche LLP as the Company's independent auditors for the fiscal year ending September 30, 2006 (with 50,258,805 votes for, 186,327 votes against, 18,655 abstentions and 0 broker non-votes).

### Item 5. Other Information

Not applicable.

### Item 6. Exhibits

<u>Exhibit Number</u>	<u>Description</u>
10.1	Employment Agreement dated February 13, 2007 by and between the Company and Dr. Mark Green. (1)
10.2	Management Agreement dated February 14, 2007 by and between the Company and Dr. Mark Green. (2)
31.1	Rule 13a-14(a)/15d-14(a) Certifications of CEO.
31.2	Rule 13a-14(a)/15d-14(a) Certifications of CFO.
32.1	Section 1350 Certification of CEO.
32.2	Section 1350 Certification of CFO.

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(1) Incorporated herein by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the SEC on February 14, 2007.

(2) Incorporated herein by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed with the SEC on February 14, 2007.



**EXHIBIT INDEX**

**To Fair Isaac Corporation Report On Form 10-Q  
For The Quarterly Period Ended March 31, 2007**

<b>Exhibit Number</b>	<b>Description</b>	
10.1	Employment Agreement dated February 13, 2007 by and between the Company and Dr. Mark Green.	Incorporated by Reference
10.2	Management Agreement dated February 14, 2007 by and between the Company and Dr. Mark Green.	Incorporated by Reference
31.1	Rule 13a-14(a)/15d-14(a) Certifications of CEO.	Filed Electronically
31.2	Rule 13a-14(a)/15d-14(a) Certifications of CFO.	Filed Electronically
32.1	Section 1350 Certification of CEO.	Filed Electronically
32.2	Section 1350 Certification of CFO.	Filed Electronically

**CERTIFICATIONS**

I, Mark N. Greene, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Fair Isaac Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 7, 2007

/s/ MARK N. GREENE

Mark N. Greene

Chief Executive Officer

**CERTIFICATIONS**

I, Charles M. Osborne, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Fair Isaac Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 7, 2007

/s/ CHARLES M. OSBORNE

Charles M. Osborne

Chief Financial Officer

**CERTIFICATION UNDER SECTION 906  
OF THE SARBANES-OXLEY ACT OF 2002**

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned certifies that this periodic report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that information contained in this periodic report fairly presents, in all material respects, the financial condition and results of operations of Fair Isaac Corporation.

Date: May 7, 2007

/s/ MARK N. GREENE

Mark N. Greene

Chief Executive Officer

**CERTIFICATION UNDER SECTION 906  
OF THE SARBANES-OXLEY ACT OF 2002**

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned certifies that this periodic report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that information contained in this periodic report fairly presents, in all material respects, the financial condition and results of operations of Fair Isaac Corporation.

Date: May 7, 2007

/s/ CHARLES M. OSBORNE

Charles M. Osborne  
Chief Financial Officer